

Notice Concerning Completion of Disposal of Treasury Shares as Restricted Stock Remuneration

TOKYO, JAPAN – August 4, 2025 – Terumo Corporation (TSE: 4543) hereby announces that payment procedures for the disposal of treasury shares as Restricted Stock remuneration, which had been resolved at the Company’s Board of Directors as of July 17, 2025, were completed as follows on August 4, 2025. For details, please refer to “Notice Regarding Disposal of Treasury Shares as Restricted Stock Remuneration,” which was announced on July 17, 2025.

Overview of the Disposal of Treasury Shares

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| (1) Date of disposal | August 4, 2025 |
| (2) Class and number of shares to be disposed | Common shares of Terumo Corporation: 101,606 shares |
| (3) Disposal value | ¥ 2,437.0 per share |
| (4) Total disposal value | ¥ 247,613,822 |
| (5) Recipients of disposed shares | <p>Directors (*1) : 4 persons, 48,129 shares</p> <p>Executive Officers (*2) : 16 persons, 41,239 shares</p> <p>Terumo Fellows : 2 persons, 3,378 shares</p> <p>Terumo Employees : 20 persons, 8,860 shares</p> <p>(*1): excluding Independent Directors and Directors who serve as Audit and Supervisory Committee Members</p> <p>(*2): Group Executive Officers and Executive Officers</p> |