Financial Results for the First Quarter of Fiscal Year Ending March 31, 2023 (FY2022)

August 9, 2022

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FY22 Q1 Results Highlights

Revenue

- Positive year-on-year growth for all three companies, highest-ever quarterly revenue
- Recovery in healthcare demand including number of procedures in addition to FX (yen depreciation) contribution, resulting in double-digit growth in all regions outside of Japan
- Positive growth in all regions, even when excluding FX impact

Operating profit

- Gross profit amount grew 8% due to revenue increase, even market conditions (inflation) caused a rise in costs
- Sales promotion and R&D activities resumed emerging from COVID-19 pandemic, with the comparable period having still been affected by COVID-19
- Operating profit amount decreased 16%, but grew broadly quarter-on-quarter



P&L Results

- Revenue: Recovery in healthcare demand including number of procedures, return to growth trend. Positive FX (yen depreciation) impact, highest-ever quarterly revenue
- I Operating profit: Gross profit increased, even market conditions (inflation) caused a rise in costs. Meanwhile, activities resumed as planned amid emergence from COVID-19, resulting in 16% OP decreased.

| 100M JPY | FY21 Q1 | FY22 Q1 | YoY% | YoY% (FXN) |
|---------------------------|---------|---------|------|------------|
| Revenue | 1,717 | 1,973 | 15% | 5% |
| Gross profit | 943 | 1,016 | 8% | 2% |
| (%) | (54.9%) | (51.5%) | | |
| SG&A Expenses | 465 | 566 | 22% | 10% |
| (%) | (27.1%) | (28.7%) | | |
| R&D Expenses | 117 | 141 | 20% | 11% |
| (%) | (6.8%) | (7.1%) | | |
| Other Income and Expenses | 1 | -6 | - | - |
| Operating Profit | 362 | 304 | -16% | -14% |
| (%) | (21.1%) | (15.4%) | | |
| Adjusted Operating Profit | 402 | 359 | -11% | -11% |
| (%) | (23.4%) | (18.2%) | | |
| Profit before Tax | 360 | 297 | -18% | |
| (%) | (21.0%) | (15.0%) | | |
| Profit for the Year | 279 | 224 | -20% | |
| (%) | (16.2%) | (11.4%) | | |

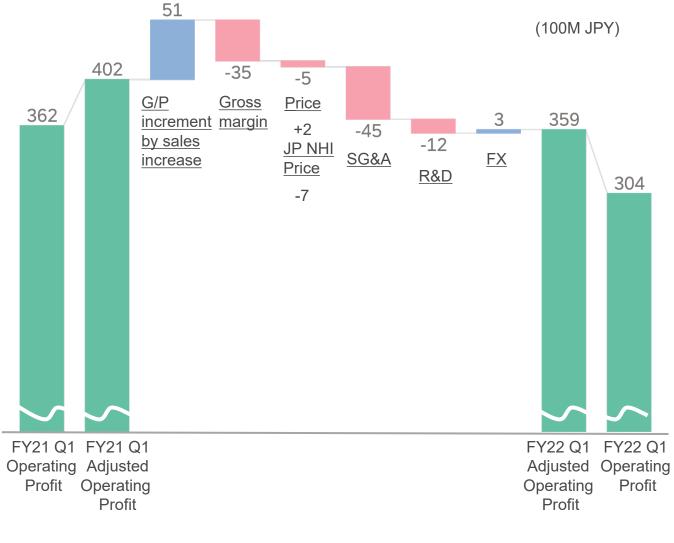
Average exchange rate (USD/EUR)

110JPY/132JPY

130JPY/138JPY



Operating Profit Variance Analysis



■ G/P increment by sales increase:

Sales increase due to demand recovery and growth, new products launched

Gross margin:

Impact of inflation, etc. exceeded positive factors such as mix improvement

Price:

Reimbursement price revision impact (in Japan) partially mitigated by price increase

SG&A, R&D:

Resumption of business activities (gradual in COVID-19-affected previous year)

FX:

Flow exceeded stock



Revenue by Region

(C&V: Cardiac & Vascular, TMCS: Medical Care Solutions, TBCT: Blood and Cell Technologies, PS: Pharmaceutical Solutions, TIS: Interventional Systems)

| FY22 Q1 | Revenue (100l | M JPY) Change vs. FY21 Q1 | Comment |
|--------------------------|----------------------------------|------------------------------|---|
| Regional breakdown Japan | FY20 443 FY21 492 FY22 499 | () FXN 1% | Sales increase led by PS, TIS and TA, maintained growth. Minor decline in TBCT. QoQ (comparing FY21 Q4 and FY22 Q1), seasonal fluctuation caused slowing for TBCT and TMCS; C&V maintained demand growth. |
| 25% Europe | 255 345 386 | 12% (6%) | All companies maintained growth, led by C&V. QoQ, C&V and TBCT continued to grow, while TMCS slowed due to order timing impact |
| 20% Americ | 363 544 662 | 22% (3%) | All companies maintained growth, led by TIS and TBCT Blood Center Solutions. QoQ as well, all companies maintained growth, led by TIS and Neurovascular of C&V |
| 34% China | 102 155 194 | 25% (8%) | While lockdown impact, all companies maintained growth due to strong demand from distributor, led by TIS and Neurovascular. QoQ as well, all companies maintained growth, including TIS and Blood Center Solutions |
| 10% Asia an Others | 102 | 28% (16%) | Demand recovery resulted in growth in all companies, led by TIS and Blood Center Solutions. TIS and Blood Center Solutions were also drivers QoQ |



C&V:

Number of procedures moved from recovery to growth trend in all regions but Japan, with all businesses growing sales. Segment profit returned to normal levels as business activities resumed

| (100M JPY) | | Q1 | | | Comment | Q1 YoY% |
|-------------------|---------------|------|-----------------|---|---|-------------------|
| Revenue | 673 | 996 | () FXN 1,168 | TIS: | Growth more gradual in Japan, which had reimbursement price revision. Overseas achieved double-digit growth, with Asia, China, Americas largest, respectively. Lockdown impact on number of procedures, but very strong demand from distributor in China. Growth in areas including oncology and peripheral | +118 |
| | 010 | | +17% (+5%) | Neuro- vascular: | Number of procedures grew, led by EU, US. Aspiration catheter continues to grow, and WEB expanded in North America. Flow diverter, with new product, shifted to recovery in quarterly trend | +35 |
| | | 294 | 280 | CV: | Continued steadily due to increased number of procedures in EU, US. Only Japan saw slight decrease; ECMO demand was driver | +8 |
| Segment Profit | 124 -5% (-9%) | | TA: | In addition to EU, US increase in number of procedures, sales increase due to new stent graft product also contributed. | +12 | |
| Profit % | FY20 | FY21 | FY22 | Profit: | In additon to inflation, SG&A increased compared to the partially limited previous year due to COVID-19, resulting in decreased segment profit | |
| - 1 10Ht 70 | 18% | 29% | 24% | | | |



TMCS:

Drivers were general hospital product growth in North America and Pharmaceutical Solutions sales increase, resulting in sales growth.

Segment profit decreased due to FX impact and resumption of business activities

| (100M | I JPY) | | Q1 | | | Comment | Q1 YoY% |
|-------|-------------|------|------|----------------|---------------------------------------|--|-------------------|
| | | | | () FXN | | | |
| Pov | (22) | 392 | 438 | 460 | HCS; Hospital Care Solutions | Amid overall flat demand in Japan, adhesion barrier grew as number of surgeries recovered. Overseas, veterinary medical devices grew in North America, driving the whole | +10 |
| Kev | enue | | | +5% (+2%) | LCS; Life Care Solutions | Thermometer, blood pressure monitor demand returned to normal following large previous-year growth; In Japan, the price for self-measurement of blood glucose products was declined due to increasing competition | -6 |
| | | | | | PS; Pharma | Orders increased from pharma companies expecting demand recovery, resulting in sales increase | +18 |
| | ment | 52 | 64 | 45 | -ceutical Solutions | demand recovery, resulting in sales increase | |
| Pr | ofit | | | -31% (-26%) | Profit: | Resumption of business activities added to inflation, FX— especially negative impact of CNY appreciation vs JPY— | |
| Dro | £i4 0/ | FY20 | FY21 | FY22 | | and worsened LCS mix impact to result in overall segment profit decrease | |
| Pro | ofit % | 13% | 15% | 10% | | | |



TBCT:

Automation innovation and demand recovery contributed to large growth in whole blood market. Plasma Innovation expenses and resumption of activities, resulting in slowing of segment profit

| (100M JPY) | | Q1 | | | Comment | Q1 YoY% |
|-------------------|-------------|-------------|--------------------------------|--|---|-------------------|
| Revenue | 247 | 283 | () FXN 345 +22% (+9%) | Blood Center; Apheresis; Cell | As global blood transfusion demand recovered, whole blood collection in EU/US saw increased sales led by automation innovation. Component collection also saw steady demand including in China Cell therapy number of procedures grew centered in Japan and EU/US, resulting in continued high demand. Hospitals also continued to invest for devices With expansion of cell therapy needs, cell processing | +46 +11 +5 |
| Segment Profit | 39 | 60 | 36 -40% (-39%) | Processing; Profit; | In addition to resumption of business activities including Plasma Innovation investment, inflation and appreciation USD negative impact led to slowing of segment profitability. | |
| Profit % | FY20 16% | FY21 21% | FY22 10% | | | |



Product Pipeline and Major Topics

Major Product Launch, Approval Status

*C&V: Cardiac and Vascular, TMCS: Medical Care Solutions, TBCT: Blood and Cell Technologies, HCS: Hospital Care Solutions, LCS: Life Care Solutions

| Fie | eld | General | Product name | To FY21 | FY22 | FY23 and beyond |
|--------------|-----|-----------------------------|-----------------------------------|---|---|---|
| TIS | | Drug-eluting coronary stent | Ultimaster Nagomi | Japan sales | EU launch | Asia, Latin America launch |
| Neur vasc | | Flow diverter stent | FRED X | EU, US sales | US sales expansion | , regional expansion |
| TA | | Thoracic aorta stent graft | Relay Series | EU sales, US, Japan aneurysm indication approval | In US, dissection and trauma; in Japan, dissection indication approved | Additional models, RelayBranch clinical trials conducted |
| HCS | 3 | General infusion pump | Terufusion infusion pump 18 model | Japan sales | EU, Latin America launch | Asia launch |
| LCS | | Patch insulin pump | Medisafe WITH series | Current model Japan, EU sales | Improved model Japan launch | Diabeloop Company AID system collaboration, regional expansion considered |
| TBC | Т | Cell expansion system | Quantum Flex | Quantum global sales | Launch Quantum Flex additional model | Cell processing business aims for double-digit growth |



FRED X



RelayPro

Major Topics

• Corporate: Terumo Purpose announced: Advancing Healthcare and Enhancing Patients' Quality of Life

• C&V : Announced the results of DISCO RADIAL worldwide, large-scale clinical trial. Support for building new evidence of radial procedure

• TMCS : Closed infusion connector SURPLUG AD awarded with the Japan Institute of Invention and Innovation President's Award

and the Working of Inventions Award at the 2022 National Commendation for Invention

• TBCT : Littleton Factory opened as new site for source plasma collection system production

Reference



Revenue by Segment and Region

2022年度 第1四半期 セグメント別売上収益

Revenue by Segment for the First Quarter of FY2022

(百万円/ millions of yen)

| | | | | | | Q1 YTD FY2021 | | | | | | | | | | Q1 Y1 FY202 | | | | | | | | |
|-------------------|----------------------------------|---------------------------|-----------|----------------|--------------|------------------|-------------|----------------------------|----------|-----------|--------|----------------|-------|--------------|-------|----------------|---------|-------------|--------|----------------------------|--------|----------|-------|-------------------|
| | | | 日本 JPN | 海外 Overseas | 欧州 Europe | 米州 Americas | 中国 China | アジア他 Asia and others | 合計 WW | 日本 JPN | %ҮоҮ | 海外 Overseas | %ҮоҮ | 欧州 Europe | %ҮоҮ | 米州 Americas | %ҮоҮ | 中国 China | %ҮоҮ | アジア他 Asia and others | %ҮоҮ | 合計 WW | %ҮоҮ | 構成比 % to total |
| | TIS | TIS | 7,862 | 59,069 | 16,166 | 26,176 | 10,040 | 6,686 | 66,932 | 8,064 | 2.6% | 70,641 | 19.6% | 17,656 | 9.2% | 31,551 | 20.5% | 12,108 | 20.6% | 9,324 | 39.5% | 78,705 | 17.6% | 39.9% |
| 心臓血管 | ニューロバスキュラー | Neurovascular | 1,371 | 12,532 | 4,228 | 5,518 | 1,845 | 939 | 13,904 | 1,342 | -2.1% | 16,055 | 28.1% | 4,925 | 16.5% | 7,120 | 29.0% | 2,667 | 44.5% | 1,342 | 42.9% | 17,397 | 25.1% | 8.8% |
| カンパニー | カーディオバスキュラー | Cardiovascular | 2,749 | 9,239 | 1,456 | 6,017 | 526 | 1,239 | 11,989 | 2,622 | -4.6% | 10,158 | 9.9% | 1,552 | 6.6% | 6,474 | 7.6% | 600 | 13.9% | 1,532 | 23.6% | 12,781 | 6.6% | 6.5% |
| | 血管 | Vascular Graft | 714 | 6,027 | 3,297 | 1,975 | 401 | 353 | 6,742 | 823 | 15.3% | 7,116 | 18.1% | 3,855 | 16.9% | 2,594 | 31.4% | 340 | -15.1% | 326 | -7.8% | 7,940 | 17.8% | 4.0% |
| | Cardiac and Vascular Company | | 12,698 | 86,869 | 25,148 | 39,687 | 12,814 | 9,219 | 99,568 | 12,853 | 1.2% | 103,972 | 19.7% | 27,989 | 11.3% | 47,740 | 20.3% | 15,716 | 22.7% | 12,525 | 35.9% | 116,825 | 17.3% | 59.2% |
| メディカルケア | ホスピタルケアソリューション | Hospital Care Solutions | 23,496 | 6,646 | 753 | 2,149 | 352 | 3,390 | 30,143 | 23,310 | -0.8% | 7,868 | 18.4% | 701 | -6.9% | 2,806 | 30.6% | 544 | 54.5% | 3,816 | 12.5% | 31,179 | 3.4% | 15.8% |
| ソリューションズ カンパニー | ライフケアソリューション | Life Care Solutions | 5,722 | 829 | 200 | 8 | 229 | 390 | 6,551 | 5,110 | -10.7% | 815 | -1.7% | 203 | 1.0% | - | -100.0% | 307 | 34.0% | 304 | -22.0% | 5,925 | -9.6% | 3.0% |
| , , , <u></u> | ファーマシューティカルソリューション | Pharmaceutical Solutions | 4,776 | 2,310 | 1,464 | 580 | 20 | 245 | 7,087 | 6,091 | 27.5% | 2,796 | 21.0% | 1,693 | 15.7% | 696 | 20.0% | 80 | 290.5% | 324 | 32.5% | 8,887 | 25.4% | 4.5% |
| | Medical Care Solutions Company | | 33,996 | 9,786 | 2,419 | 2,738 | 602 | 4,027 | 43,783 | 34,512 | 1.5% | 11,480 | 17.3% | 2,598 | 7.4% | 3,503 | 27.9% | 931 | 54.7% | 4,446 | 10.4% | 45,992 | 5.0% | 23.3% |
| 血液•細胞 | 血液センター | Blood Center Solutions | 2,300 | 18,252 | 5,337 | 7,022 | 1,732 | 4,161 | 20,552 | 2,303 | 0.2% | 22,886 | 25.4% | 6,074 | 13.8% | 9,049 | 28.9% | 2,411 | 39.2% | 5,350 | 28.6% | 25,190 | 22.6% | 12.8% |
| テクノロジーカンパニー | アフェレシス治療他 | Therapeutic Solutions | 77 | 5,551 | 1,408 | 3,169 | 264 | 709 | 5,628 | 118 | 53.1% | 6,572 | 18.4% | 1,680 | 19.3% | 3,794 | 19.7% | 300 | 14.0% | 796 | 12.3% | 6,690 | 18.9% | 3.4% |
| 7,57.12 | 細胞処理 | Cell Therapy Technologies | 39 | 2,080 | 187 | 1,779 | 60 | 52 | 2,119 | 20 | -48.6% | 2,558 | 23.0% | 230 | 23.1% | 2,157 | 21.2% | 7 | -86.9% | 162 | 209.5% | 2,579 | 21.7% | 1.3% |
| | Blood and Cell Technologies Comp | any | 2,416 | 25,884 | 6,933 | 11,971 | 2,057 | 4,923 | 28,301 | 2,441 | 1.1% | 32,018 | 23.7% | 7,986 | 15.2% | 15,001 | 25.3% | 2,720 | 32.3% | 6,310 | 28.2% | 34,459 | 21.8% | 17.5% |
| その他 | Others | | 64 | - | - | - | - | - | 64 | 62 | -3.2% | - | - | - | - | - | - | - | - | - | - | 62 | -3.2% | 0.0% |
| 合計 | Total | | 49,175 | 122,541 | 34,501 | 54,397 | 15,473 | 18,169 | 171,716 | 49,869 | 1.4% | 147,470 | 20.3% | 38,574 | 11.8% | 66,244 | 21.8% | 19,369 | 25.2% | 23,282 | 28.1% | 197,340 | 14.9% | 100.0% |
| 売上比率 | % to Total | | 28.6% | 71.4% | 20.1% | 31.7% | 9.0% | 10.6% | 100.0% | 25.3% | | 74.7% | | 19.5% | | 33.6% | | 9.8% | | 11.8% | | 100.0% | | |

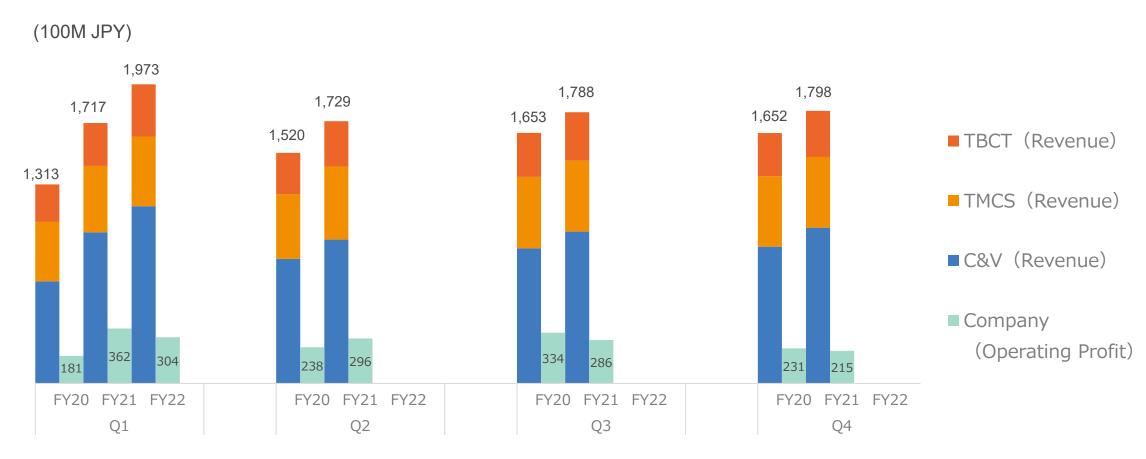
(期中平均為替レート) (Average Exchange Rates) (USD1=¥109.52) (USD1=¥131.94) (EUR1=¥131.94) (EUR1=¥138.26)

* 2022年度より、従来の「ホスピタルカンパニー」のセグメント名称を「メディカルケアソリューションズカンパニー」に変更しています。なお、サブ * Effective fiscal 2022, the segment name of the former "General Hospital Company" has been changed to "Medical Care Solutions Company". As for sub-segments, the former "General Hospital Company" has been changed to "Medical Care Solutions Company". As for sub-segments, the former "General Hospital Company" has been changed to "Medical Care Solutions" and the "Alliance" has been renamed "Life Care Solutions", and the "Alliance" has be



Quarterly Trend of Revenue and Operating Profit

- Revenue: Q1 growth 15% year-on-year, and grew 10% quarter-on-quarter, highest-ever quarterly revenue
- Operating profit: Q1 decreased 16% year-on-year, and grew 41% quarter-on-quarter





Quarterly Results

(100M JPY)

| | FY21 Q1 (Apr-Jun) | Q2 (Jul-Sep) | Q3 (Oct-Dec) | Q4 (Jan-Mar) | FY22 Q1 (Apr-Jun) | |
|---------------------------------------|----------------------|-----------------|-----------------|-----------------|----------------------|--|
| Revenue | 1,717 | 1,729 | 1,788 | 1,798 | 1,973 | |
| Gross Profit | 943 (54.9%) | 920 (53.2%) | 926 (51.8%) | 905 (50.3%) | 1,016 (51.5%) | |
| SG&A Expenses | 465 (27.1%) | 490 (28.4%) | 507 (28.4%) | 528 (29.4%) | 566 (28.7%) | |
| R&D Expenses | 117 (6.8%) | 130 (7.5%) | 128 (7.2%) | 144 (8.0%) | 141 (7.1%) | |
| Other Income and Expenses | 1 | | -5 | -18 | -6 | |
| Operating Profit | 362 (21.1%) | 296 (17.1%) | 286 (16.0%) | 215 (12.0%) | 304 (15.4%) | |
| Adjusted Operating Profit 402 (23.4%) | | 339 (19.6%) | 330 (18.5%) | 273 (15.2%) | 359 (18.2%) | |
| Quarter USD | 110 JPY | 110 JPY | 114 JPY | 116 JPY | 130 JPY | |
| Average Rate EUR | 132 JPY | 130 JPY | 130 JPY | 130 JPY | 138 JPY | |

Operating Expenses (Quarterly Trend)

(100M JPY)

| | FY21 Q1 (Apr-Jun) | Q2 (Jul-Sep) | Q3 (Oct-Dec) | Q4 (Jan-Mar) | FY22 Q1 (Apr-Jun) |
|-----------------------------|----------------------|-----------------|-----------------|-----------------|----------------------|
| Salaries & Wages | 249 | 249 | 255 | 256 | 298 |
| Sales Promotion | 30 | 40 | 44 | 45 | 46 |
| Logistics Costs | 38 | 39 | 39 | 41 | 44 |
| Depreciation & Amortization | 48 | 50 | 51 | 54 | 56 |
| Others | 99 | 112 | 118 | 132 | 123 |
| SG&A Expenses Total (%) | 465 (27.1%) | 490 (28.4%) | 507 (28.4%) | 528 (29.4%) | 566 (28.7%) |
| R&D Expenses (%) | 117 (6.8%) | 130 (7.5%) | 128 (7.2%) | 144 (8.0%) | 141 (7.1%) |
| Sales Promotion Total (%) | 581 (33.9%) | 621 (35.9%) | 635 (35.5%) | 672 (37.3%) | 706 (35.8%) |
| Quarter USD | 110JPY | 110JPY | 114JPY | 116JPY | 130JPY |
| Average Rate EUR | 132JPY | 130JPY | 130JPY | 130JPY | 138JPY |

Operating Expenses (Quarterly Results)

(100M JPY)

| | FY21 Q1 | FY22 Q1 | YoY | Change vs. FY21 Q1 | Change excluding FX impact |
|-----------------------------|---------|---------|-----|-----------------------|----------------------------------|
| Salaries & Wages | 249 | 298 | 48 | 19% | 6% |
| Sales Promotion | 30 | 46 | 16 | 51% | 40% |
| Logistics Costs | 38 | 44 | 6 | 15% | 6% |
| Depreciation & Amortization | 48 | 56 | 8 | 17% | 9% |
| Others | 99 | 123 | 23 | 23% | 13% |
| SG&A Expenses Total | 465 | 566 | 101 | 22% | 10% |
| (%) | (27.1%) | (28.7%) | | | |
| | | | | | |
| R&D Expenses | 117 | 141 | 24 | 20% | 11% |
| (%) | (6.8%) | (7.1%) | | | |
| | | | | | |
| SG&A Expenses Total | 581 | 706 | 125 | 21% | 10% |
| (%) | (33.9%) | (35.8%) | | | |



Adjusted Operating Profit amount

(100M JPY)

| | FY21 Q1 | FY22 Q1 |
|--|---------|---------|
| Operating Profit | 362 | 304 |
| Adjustment 1. Amortization of acquired intangible assets | 39 | 46 |
| Adjustment 2. Non-recurring profit or loss | 1 | 9 |
| Adjusted Operating Profit | 402 | 359 |

<General examples of adjustment items>

- Acquisition related cost
 Nonlife insurance
- Lawsuit settlement
- Impairment loss
- Restructuring loss

- income
- Loss on disaster
- Other one-time profits & losses

| Adjustment 2. Major one-time profits & losses | FY22 Q1 |
|---|---------|
| Restructuring loss | 5 |
| Others | 4 |



CAPEX, Depreciation and R&D Expenses

| | FY19 | FY20 | FY21 | FY22 Q1 |
|--|------|------|------|---------|
| CAPEX | 895 | 772 | 692 | 129 |
| Depreciation | 477 | 484 | 532 | 150 |
| Amortization of acquired intangible assets | 157 | 146 | 161 | 46 |
| Others | 320 | 338 | 371 | 104 |

| FY22 | | | |
|----------|--|--|--|
| Guidance | | | |
| 900 | | | |
| 635 | | | |
| 173 | | | |
| 462 | | | |

CAPEX = C.i.P. record basis, lease depreciation (IFRS16) is not included in Depreciation

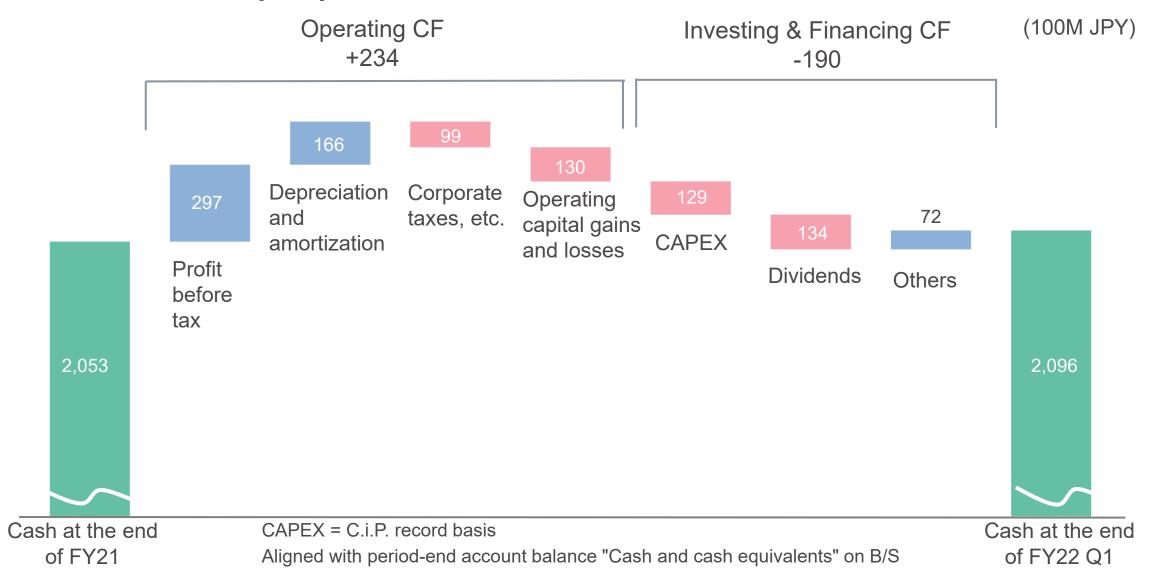
- FY22 Q1 (12.9B JPY): Continued investment mainly for TIS, Neurovascular, PS, and Blood & Cell Technologies in production capacity and space, R&D, as well as IT infrastructure (SAP)
- FY22 guidance (90B JPY): Other than above, investment for plasma collection, and controlling investment considering FY22 performance

| | FY19 | FY20 | FY21 | FY22 Q1 |
|--------------|------|------|------|---------|
| R&D Expenses | 506 | 491 | 518 | 141 |





Cash Flows (Q1)



FY22 FX Impact Breakdown (Flow, Stock)

FX impact vs FY21 +300M JPY

Flow Annual +2.3B JPY: EUR, CNY appreciation positive impact

| Rate (JPY) | FY21 Q1 Average Rate | FY22 Q1 Average Rate | Variation |
|------------|-------------------------|-------------------------|-----------|
| EUR | 132 | 138 | 6 |
| CNY | 17.0 | 19.6 | 2.6 |

Stock Annual -2.0B JPY: FX impact from elimination of unrealized profit on inventory assets

• Rapid JPY depreciation in June, variation between average rate and quarter-end rate resulted in negative impact

| Rate (JPY) | FY22 Q1 Average Rate | At the end of Jun. 2022 | Variation |
|------------|-------------------------|----------------------------|-----------|
| USD | 130 | 137 | 7 |
| EUR | 138 | 143 | 6 |

Foreign Exchange Sensitivity

Annual impact of 1 JPY depreciation

(100M JPY)

| | USD | EUR | CNY |
|---------------------------|-----|-----|-----|
| Revenue | 20 | 9 | 38 |
| Adjusted Operating Profit | 1 | 5 | 16 |

<Reference> Impact when JPY depreciation 10%

| | North America | North Latin | | Europe | | Asia | |
|---------------------------|------------------|-------------|-----|--------|-----|--------|--|
| | | America | EUR | Others | CNY | Others | |
| Adjusted Operating Profit | 7 | 10 | 74 | 13 | 31 | 36 | |

