

# Financial Results for the Fiscal Year Ended March 31, 2018 (FY2017)

Terumo Corporation

Managing Executive Officer

Kazuaki Kitabatake

May 9, 2018

I, Kitabatake, will now explain our financial results for the period ended March 31, 2018. First, financial results are expressed on an IFRS basis beginning with this period.

	FY16YTD		FY17YTD		YoY%	YoY%
	IFRS	JGAAP	IFRS	JGAAP	10170	(FXN)
Revenue	514.2	514.2	587.8	587.8	+14%	+11%
Gross Profit	273.8 (53.3%)	278.0	319.3 (54.3%)	327.2	+17%	+12%
SG&A Expenses	150.9 (29.4%)	167.7	171.0 (29.1%)	194.1	+13%	+10%
R&D Expenses	32.4 (6.3%)	33.7	41.3 ( 7.0%)	40.9	+28%	+26%
Other Income and Expenses	-2.8	1.71	1.6	-	-	
Operating Profit	87.8 (17.1%)	76.6	108.6 (18.5%)	92.2	+24%	
Adjusted Operating Profit	104.6 (20.4%)	97.3	124.9 (21.3%)	121.0	+19%	+12%
Profit before Tax	74.9 (14.6%)	75.0	106.6 (18.1%)	89.3	+42%	
Profit for the Year	55.0 (10.7%)	54.2	91.3 (15.5%)	75.6	+66%	
Average Exchange Rate  Revenue: Achieved overall gr	USD 108 yen EUR 119 yen owth driven by dou	ıble digit gr	111 yen 130 yen owth in all Cardiad	and Vascu	ılar busine	sses
Adjusted operating profit: Ac increase in revenue	hieved double digit	growth th	rough covering the	increase o	of SG&A by	/ large
■ Profit before tax: Gain on sale	es of investment se	curities is r	ot realized on FY1	6 P/L in IFR	S basis	

The increase and decrease percentages shown are IFRS-based. The next slide explains differences between IFRS and JGAAP figures; here I will explain our results on an IFRS basis.

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The earnings overview is that we achieved our highest-ever results in revenue and all profit categories.

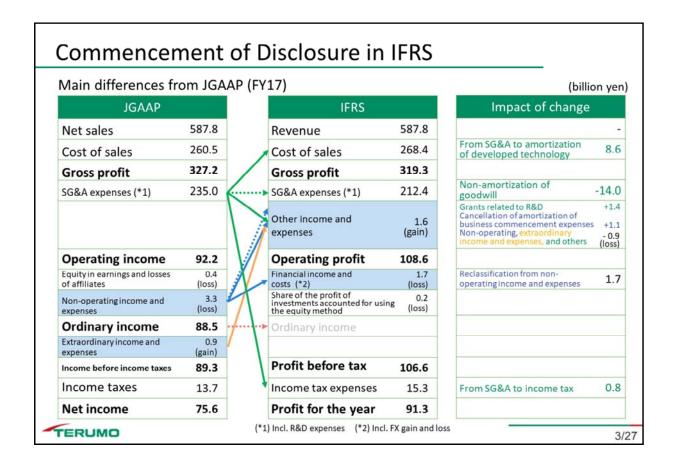
In revenue, all businesses of the Cardiac & Vascular Company grew in double digits. Both newly acquired and existing businesses grew significantly.

In profit, we will be following as our main profit indicator "Adjusted Operating Profit," rather than the previous "operating income." Our variance analysis will also be based on adjusted operating profit. In profit, we see a large increase in R&D spending for year-on-year growth of 28%, and other expenses have increased a lot as well, but revenue increased even more drastically, bringing operating profit up by double-digits.

The FY17 profit for the year number also includes a one-time positive impact of 15.3 billion yen resulting from the United States tax reform. The profit amount rose even more as a result of that, making the year-on-year profit growth an extremely high 66%.

Therefore, the overall FY17 earnings result can be summarized this way: In addition to improvement of existing business, the integration of acquired businesses went smoothly, and showed in positive numbers.

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Here we have organized the main impacts on Terumo of the differences between JGAAP and IFRS. There is a lot of detail here, but there are two main impacts.

One is the handling of expenses; you can see this represented by the green arrows. A part of these is the shift toward the cost of sales. The result of the change to IFRS is that gross profitability is worse than it was in JGAAP.

However, when operating profit is calculated, it returns to the previous level. The operating profit does not change, but the gross profitability does appear worse. Another factor shown here is represented by the dotted green lines.

This expresses non-amortization of goodwill. This has a positive impact on profit. It is also the largest impact.

Another part is shown here as grants related to R&D; this changes under IFRS to "other income and expenses."

In JGAAP, this was handled by subtracting from the amount of R&D spending, but changes under IFRS to other income and expenses. As a result, the new R&D spending amount increases. This is because the previous subtraction does not happen to account for grants. However, the operating profit number returns to the same amount. Next is business taxes. Business taxes go into the income tax expenses shown at the bottom.

This results in a positive impact on operating profit, but it is only a miniscule amount, so you can think of the impact as inconsequential. In this period, the profit for the year number therefore appears the same as previously. That is the expense-related group of changes.

The other group, shown in blue here, is non-operating income and expenses, and extraordinary income and expenses; this comes above the operating profit in IFRS. Under JGAAP previously,

we handled one-time or non-operating income/expenses and extraordinary income or expenses after calculating operating income, but under IFRS most of these will come up to be included in the operating profit number. This means that operating profit will be impacted by one-time occurrences, and simply looking at operating profit may be insufficient to truly see the strength of the business. Some non-operating income and expenses such as financial income and costs will be calculated after IFRS operating profit. One of these is FX gains and losses. Therefore, FX impacts will be handled after operating profit as was done previously. These are the major ways in which the handling of non-operating and extraordinary income and expenses will be handled.

These two areas I have explained have a lot of impact. Of course there are many smaller items with impact.

However, these major two are the ones I would like you to remain aware of.

### **Adjusted Operating Profit**

Operating profit in IFRS basis w/ following items adjusted

- 1. Amortization of acquired intangible assets
- 2. Acquisition-related costs and temporary gain or loss falling into non-operating, and extraordinary income and expenses in JGAAP basis (billion yen)

	FY16YTD	FY17YTD
1.Amortization of acquired intangible assets	9.4	14.5
2.Temporary gain and loss*	7.4	1.9
Adjustment	16.9	16.4

\*Adjusted items

Acquisition related cost

Amortization of acquired intangible assets

Lawsuit settlement

Impairment loss

Restructuring loss

Nonlife insurance income

Loss on disaster

Other temporary gains and losses

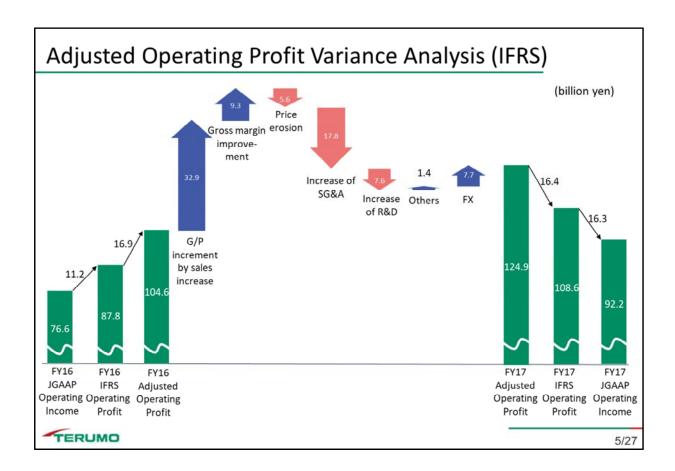


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On this slide you can see Adjusted Operating Profit. As I mentioned, IFRS operating profit includes a great deal of what were non-operating and extraordinary income and expenses under JGAAP. Therefore, when a major one-time event occurs going forward, it may have the effect of distorting the actual strength of the business.

For this reason, we will be following as our main profit indicator this Adjusted Operating Profit. It is quite similar to the "operating income excluding goodwill amortization" that we have used as an indicator previously. They can be thought of as essentially the same.

There is a difference in just one item. Specifically, IFRS operating profit includes the amortization of intangible assets obtained through acquisitions, although it does not include goodwill, which is excluded. We will also be excluding from adjusted operating profit the one-time income and expenses that were included in non-operating and extraordinary income and expenses under JGAAP. The specific FY16 and FY17 numbers are shown here.



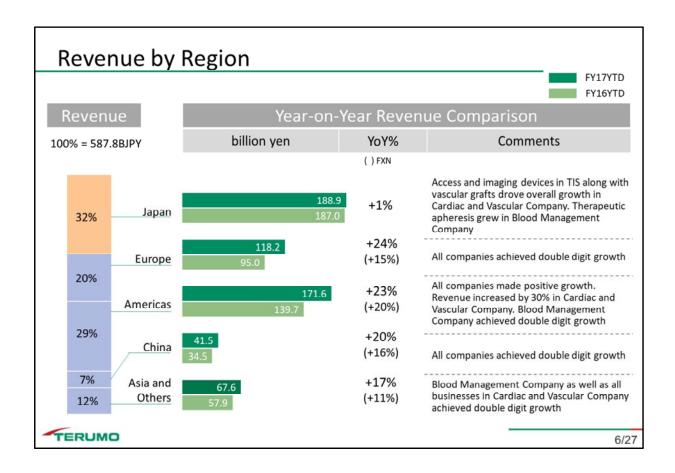
As I mentioned, this profit variance analysis is a breakdown of adjusted operating profit I just described.

The increase in gross profit and price erosion are the same, and unchanged from ones with JGAAP. However, we do have some differences in gross profitability, increased sales investment cost, and increased R&D cost; Regarding these: First, acquisition-related costs are handled differently and therefore excluded here. Next, goodwill and acquired intangible assets are handled differently. There are also more detailed items that move when comparing IFRS and JGAAP, so there is a one-time transition of these items that results in differences.

However, in terms of seeing the ongoing earnings power of the business, looking at this analysis will still provide the same understanding as before. With that, we see in the FY17 overview that gross profit increased due chiefly to increased revenue. However, when we compare this number with that of the 3rd quarter, it increased slightly less in the 4th quarter than it did in the 3rd. This is because we began including AngioSeal revenue starting in the 4th quarter last fiscal year, and with 4th-quarter AngioSeal revenue somewhat the same this year as the previous year, the upward impact is less. That is the source of the revenue growth slowdown that one might sense here.

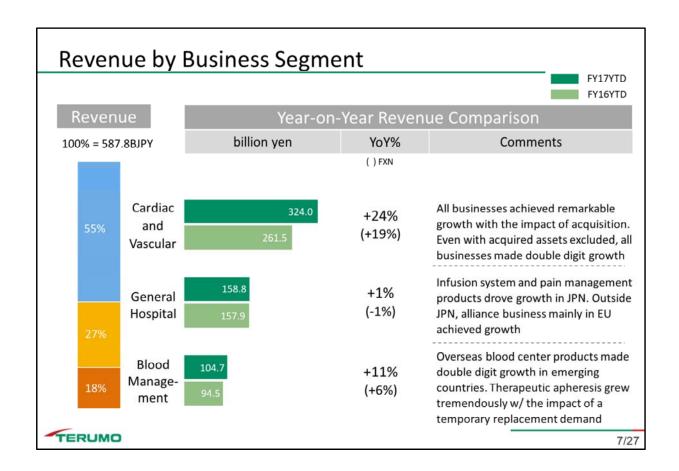
On the other hand, sales force investment and R&D spending increased significantly in the 4th quarter. As you can see in the quarterly numbers in the back, this has increased.

As I have mentioned previously, the portion of spending that was slow to happen in the first half shows up in the 4th quarter numbers.

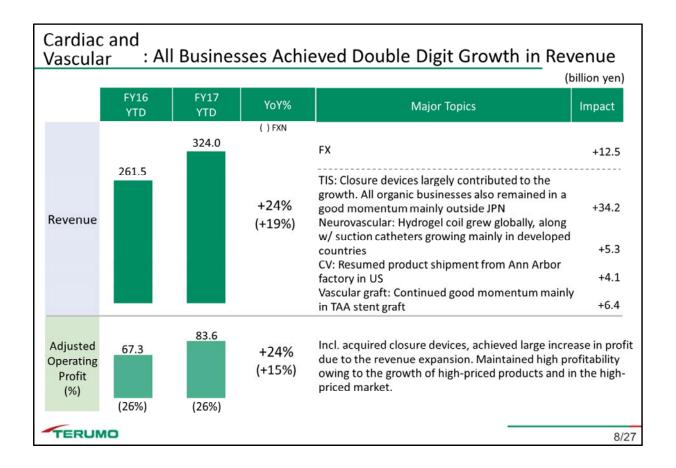


The previous pattern of revenue by region is unchanged.

Japan had a slight increase and regions outside Japan posted double-digit growth. One point I would like to mention is the impact of AngioSeal revenue: It might be asked why AngioSeal strongly pushed up revenue, but there was only a slight increase in Japan. The reason is that AngioSeal has been primarily used in Europe and the United States, whereas the usual treatment in Japan is TRI. Femoral treatment, with which AngioSeal is used, accounts for a mere 10% of treatments in Japan, so its contribution there is small.



The numbers by company show that, as usual, the Cardiac & Vascular Company is growing rapidly. Blood Management also grew in double digits. General Hospital grew slightly.

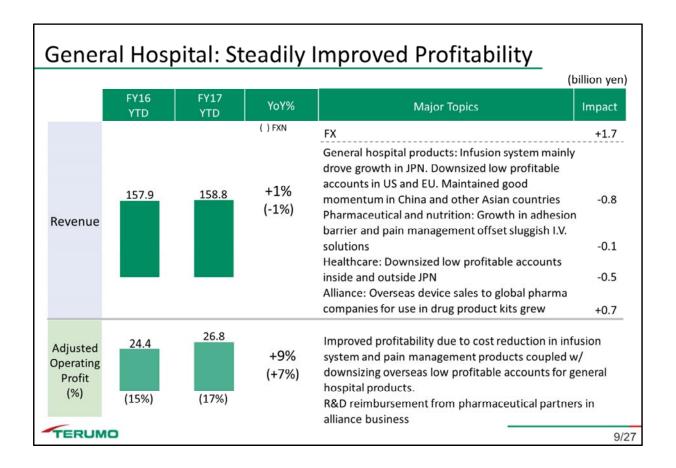


Cardiac & Vascular Company saw strong growth in both its existing and acquired business revenue, which resulted in a large increase in operating profit.

The operating profit is expressed here as adjusted operating profit, as I have explained. This can be viewed as essentially the same as the business profit that we previously tracked.

All four divisions are growing in the double digits, and the highest growth is actually in Vascular, where the acquisition of Bolton had the effect of a 50% year-on-year revenue increase.

In FY18 we anticipate that the TIS and Neurovascular businesses will continue their high growth, while CV and Vascular, will of course not grow at the same rate they did in FY17, but instead slow down.



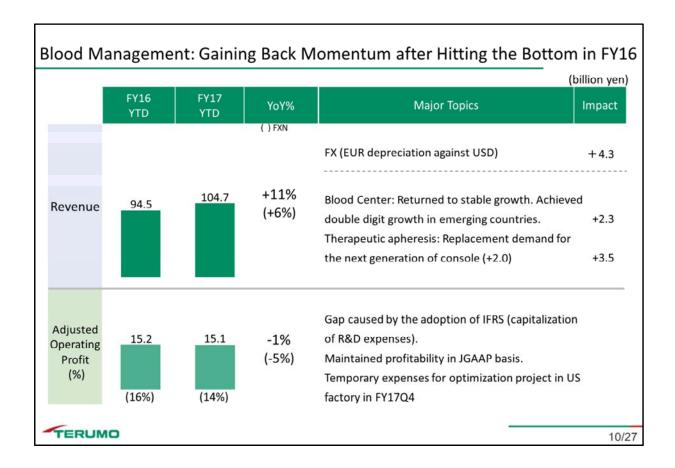
Here is General Hospital Company.

General Hospital revenue was anticipated to grow 1% in the guidance; that number came in slightly lower, but profit ended up growing 9%, strongly outperforming the guidance of 3%.

One other thing I want to mention regarding General Hospital earnings is that the operating profitability is up to 17%. As you are aware, the General Hospital Company saw its operating profitability drop to a low 13% in 2013, and the company focused thereafter on improving profitability. Those efforts have resulted in a gradual increase, and our current mid-term plan includes continuation of that improvement, with a target of around 17%.

However, since the 17% profitability target has been realized early in this past fiscal year, we will pivot to doing some investment in growing the top-line revenue in the General Hospital Company as has been done in other companies, while also continuing to work on further improving profitability.

In recent years, General Hospital has sacrificed some revenue in order to improve profitability, so the timing is right to now grow revenue as well.



In Blood Management, revenue is growing well, but there is one point to explain, in adjusted operating profit.

As you can see here, in the previous fiscal year operating profitability was 16%, and then 14% in FY17. Despite that apparent decrease, the headline is "gaining back momentum." The reasons for the apparent drop are two: The transition to IFRS is the first.

The reason lies in capitalization of R&D spending. In IFRS, some R&D spending turned into an asset. Between FY16 and FY17, the amount capitalized is quite different, with the FY16 amount much larger. That portion did not impact the Japanese accounting, but in IFRS that expense amount drops. With that large decrease and this small decrease, the FY16 number comes out much better than the FY17 one. However, if we view this under JGAAP accounting, both are around 14% profitability. In other words, a major factor in this change from FY16 was the difference in capitalization amount.

One other item to explain is that FY17 looks good under JGAAP up to the 3rd quarter. While it was higher by 1% point under JGAAP, we now see it as the same. The reason for this is a one-time expense in the 4th quarter. It involves the transfer of production from an American factory to the Vietnam factory. A project was begun to reduce costs and raise efficiency. In the 4th quarter, consulting fees, inventory amortization, and similar expenses occurred as one-time costs, resulting in this one-point loss of profitability.

These reasons—the IFRS transition and one-time expenses in the 4th quarter—are why we say the business is actually still gaining momentum.

### **Major Topics in FY17** Won "FY2017 Good Design Award" (Oct) Selected as "the Health and Productivity Stock Selection" Corporate for four consecutive years (Feb) Won two awards concerning an internal program to provide employment support for cancer patients, from MHLW and Tokyo Metropolitan Government (Feb, Mar) Established "TIS Mastery Center" at Ashitaka factory to promote innovation (May) Opened new facility in Southern CA, US, to enhance R&D and production in endovascular and neurovascular arenas (Sep) Announced construction for a new building in Terumo Yamaguchi to reinforce **Business** production system for TIS (Dec) Integrated two R&D facilities in Silicon Valley, and opened "Terumo Bay Area Innovation Lab." (Jan) Announced an investment of 5.0BJPY in one of subsidiary companies, Vascutek Limited, to reinforce its production facilities (Feb) TERUMO 11/27

Next, we have the major topics from FY17; in the 4th quarter we had some items which fit Terumo well.

We were selected for the 4th straight year as a Health & Productivity Stock. We won two awards for our internal program to provide employment support for cancer patients, from the Ministry of Health and the Tokyo Metropolitan Government.

Some topics in businesses are about the strengthening of production development that Mr. Sato mentioned is happening under his new management team.

Category	Products		Region	Category	Products		Region
Coronary	PTCA balloon		US: FY18	C) /	Heart-lung machine (Re-launch)	0	Launched
	Stent (TRI)	*	FY18	CV	Next generation of oxygenator	0	JP, US, EU FY18
	PTA balloon (TRI)	*	FY18	General	Vertical infusion pump		JP: Launched
Peripheral	PTA guiding sheath (TRI)	*	FY18	Hospital Products	Needleless infusion system for anti-cancer drugs		Launched
	Drug coated balloon	0*	EU: FY18	DM	Insulin patch pump	*	JP: Approved
	Embolization coil	0	Launched	Blood Management	New software for automated blood collection system		JP: Launched
Neuro	Distal protection device		Launched				
	Hydrogel coil 3D		Launched				
Oncology	Radioembolization beads (Quirem)	*	Launched				

Here is the FY17 new product pipeline. Some items moved into FY18, but on the whole we feel that progress is steady.

18 Guidance (IFRS)				
	_			(billion yen)
	FY17 Results	FY18 Guidance	YoY%	FY16-18 CAGR
Revenue	587.8	608.0	+3%	+9%
Operating Profit (%)	108.6 (18.5%)	114.5 (18.8%)	+5%	+14%
Adjusted Operating Profit (%)	124.9 (21.3%)	128.5 (21.1%)	+3%	+11%
Profit for the Year	91.3	83.5	-9%	+23%
Average Exchange Rate	USD 111 yen EUR 130 yen	105 yen 130 yen		
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Our guidance for FY18 is 3% top-line growth, 5-point operating profitability growth, and 3% adjusted operating profit growth.

These numbers are much lower than the previous fiscal year. One major factor behind this is the lack of acquisition effect that we saw in FY17. Another factor is that there is an reimbursement price revision this fiscal year in Japan.

From a revenue perspective, the reimbursement price revision has an impact of more than 5 billion yen. This is approximately a 1% change. An appreciating yen results in an approximately 2% impact. Therefore, when adjusting for the reimbursement price revision and FX impacts, this 3% becomes 6.4%. Our view of revenue growth, in other words, is that it will grow 6.4% organically.

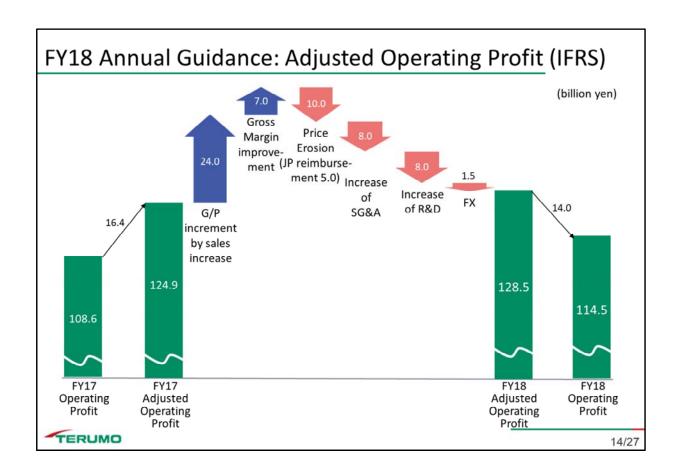
In profit, we anticipated operating profit to grow at 11% and adjusted operating profit at 8%, when excluding the reimbursement price revision and FX impacts.

Further, there is a decrease in profit for the year, but this is because the previous year's amount included the one-time 15.3 billion-yen boost from the United States tax reform; when that is excluded, profit for the year grows 10%.

That is why, when we exclude the aforementioned factors, we feel that we will be growing on an organic basis.

Also, the two-year period of FY17 and FY18 within our mid-term plan represent in our view a

period of large business growth.



Here is the profit variance analysis.

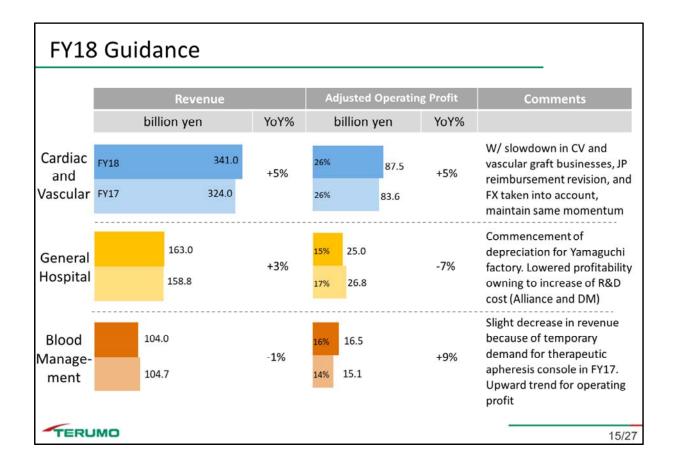
One thing I can say about the variance analysis is that the main factor behind FY18 operating profit growth will be increased revenue. In other words, gross profit growth due to increased revenue. This is the largest factor.

Price erosion is especially large due to including the 5-billion-yen impact of the Japan reimbursement price revision.

In addition, we are anticipating significant increases in SG&A, sales investment, and R&D spending in this fiscal year.

For example, the increased investment in sales will include strengthening the sales force required to sell the WEB product we acquired in the Sequent Medical purchase in FY16, and the stent graft product of Bolton.

In R&D spending, we have various trials underway, for which we anticipate significant cost increases. This expected increase is similar in size to that of FY16, so you can view these numbers accordingly.



Commenting by company, one point is that Cardiac & Vascular revenue growth is 5%. That is with most of the 5-billion-yen impact of the reimbursement price revision hitting the Cardiac & Vascular Company. The FX impact, and, as I mentioned, the slowdown of the CV and Vascular businesses are also included in that 5%.

Regarding General Hospital, operating profitability drops two points. The factor behind this is the beginning of amortization of the Yamaguchi factory expansion, which we have undertaken to meet the demand of the Alliance Business. R&D spending is increasing for businesses such as Alliance and DM, and up-front investments for these are included in the guidance. We are confident that the revenue resulting from these investments will cover the costs going forward.

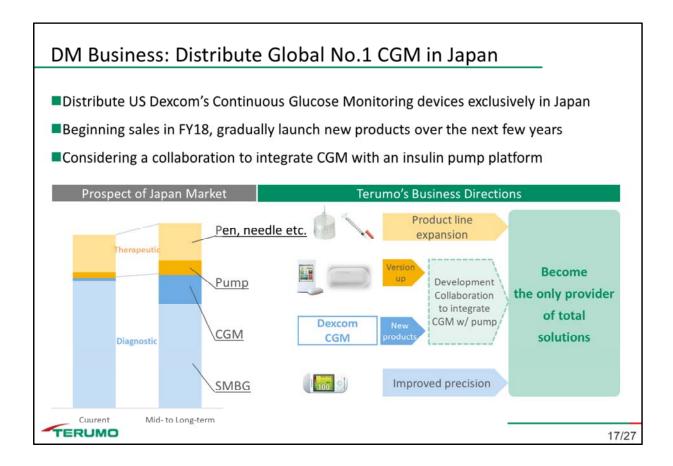
In Blood Management, we anticipate a two-point improvement in operating profitability, as I explained earlier. In revenue, the FX impact, and temporary replacement demand for next generation therapeutic apheresis in FY17 will result in a slight revenue decrease.

Category	Products		Region	Category	Products		Region
Access	Closure device for distal radial approach		JP	CV	Next generation of oxygenator	0	JP, US
	PTCA balloon		US	CV	Next generation of blood parameter monitoring system		EU, US, Asia
Coronary	PTCA balloon		JP, EU, Asia	Vascular graft	TAA stent graft (low profile)	*	EU
	DES (Ultimaster Tansei)	0	JP, EU, Asia		AAA stent graft (Anaconda w/ smaller diameter)		EU
	Stent (TRI)	*	JP, US	General hospital product	Portable vascular access imaging device		JP
	PTA balloon (TRI)	*	JP, US	DM	Insulin patch pump		JP
Peripheral	PTA guiding sheath (TRI)	*	JP, US	Blood Manage-	New software for automated blood collection system		EU, US, Asia
	Drug coated balloon		EU		New disposable kits for automated blood component		EU, US, Asia
Marine	Distal access catheter (Sofia EX)		EU, US		o Item with large contribution t	n sales	and profit
Neuro	Coil assisted balloon		EU, US		★ Item with highly innovative te		

Here is our FY18 product pipeline. This fiscal year, the new DES Ultimaster Tansei will come out in the 2nd half.

Also, the peripheral products that were slightly delayed last year will come out this fiscal year. We will launch a next-generation oxygenator this fiscal year as well.

As you can see, we have a lot of new products coming this year. Not all will have immediate impact, but we are confident in launching a robust pipeline of products going forward.



We announced this week that we have acquired the exclusive distribution rights to the Dexcom CGM product in Japan, and this will contribute to revenue starting in the second half of this year.

In this DM business we previously sold single products such as the SMBG, and the very narrow Nanopass needle for treatment; last year we obtained Japanese regulatory approval for the patch pump.

In addition to these, we then added this CGM product of Dexcom's. Going forward, we are studying a collaboration to integrate the CGM with pump products as a system solution.

This is all to illustrate that the DM business of the General Hospital Company is shifting from a model of single-product revenue to becoming a total solutions provider. To do so, the business will strengthen its product development and sales force across the mid-term.

#### Increased FY17 Year-end Dividend up to 27.0JPY

- Maintain stably increase in dividends even after the adoption of IFRS, and aim for the target dividend payout ratio of 30% over the mid to long term
- Increased FY17 annual dividend up to 50.0JPY
- Continue to increase FY18 annual dividend up to 54.0JPY

(billion y	/en) IFf	RS basis
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	FY17 Results	FY18 Guidance
Profit for the year	91.3	83.5
EPS (JPY)	258	236

Dividend proposal/share	46.0JPY Interim 23.0 Year-end 23.0	50.0JPY Interim 23.0 Year-end 27.0	<b>54.0JPY</b> Interim 27.0 Year-end 27.0
IFRS dividend payout ratio	Π	19.3%	22.9%

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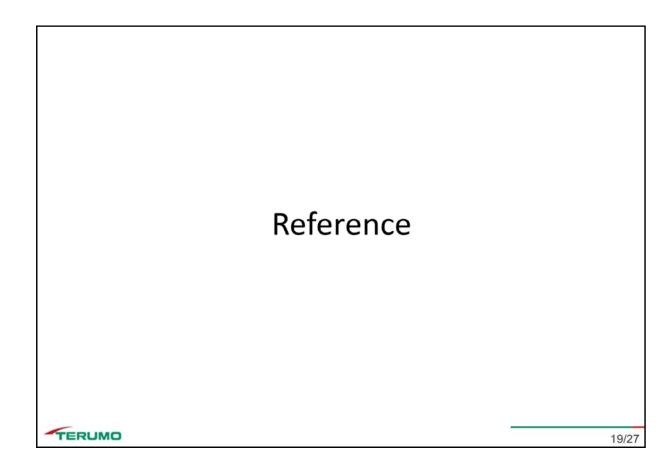
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Finally, regarding dividends: we initially announced a dividend of 22 yen for the interim dividend and 22 yen for year end. However, at the time of the interim dividend, we increased these to 23 yen and 23 yen, respectively.

Taking into account factors including the jump in results we saw for FY17, we have raised the year-end dividends to 27 yen.

Regarding this FY18, due to the bar being raised, and although the net income guidance is actually a decrease, we do see that decrease being the result of the previous fiscal year's one-time occurrences, so we have increased the dividend guidance to 27 yen and 27 yen, for a total of 54 yen.

Thank you for your attention. This concludes my explanation.



## FY17 Revenue and Growth by Region

(billion yen)

Business	lanan		Ou	tside of Japai	n		G. Total
Segment	Japan	Subtotal	Europe	Americas	China	Asia	G. Iotal
Cardiac and Vascular	54.0 (+6%)	270.0 (+22%)	84.3 (+20%)	119.5 (+26%)	33.9 (+16%)	32.3 (+20%)	324.0 (+19%)
Out of C&V Interventional Systems*	40.8 (+5%)	217.8 (+22%)	67.4 (+17%)	92.0 (+29%)	31.6 (+15%)	26.8 (+20%)	258.6 (+19%)
General Hospital	122.7 (-1%)	36.1 (+1%)	8.7 (-1%)	8.1 (0%)	2.3 (+14%)	17.1 (0%)	158.8 (-1%)
Blood Manage- ment	11.9 (-1%)	92.8 (+7%)	25.2 (+4%)	<b>44.1</b> (+8%)	5.3 (+17%)	18.1 (+8%)	104.7
G. Total	188.9 (+1%)	398.9 (+16%)	118.2 (+15%)	171.6 (+20%)	41.5 (+16%)	67.6 (+11%)	587.8 (+11%)

\*Including Neurovascular business

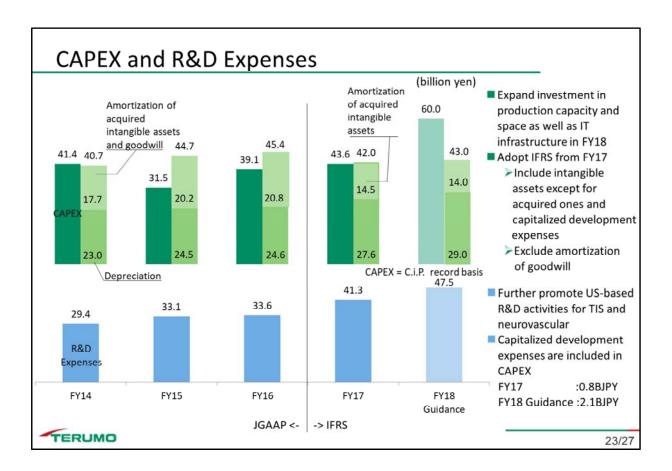
(YoY%): FXN

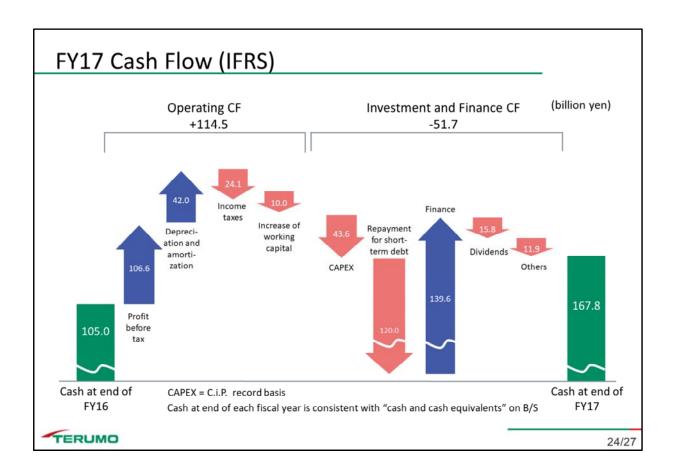
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	FY16 YTD	FY17 YTD	YoY	YoY%	YoY% (FXN)				
Salaries & Wages	73.9	84.4	+10.5	+14%	+11%				
Sales Promotion	15.6	17.8	+2.2	+14%	+11%				
Logistical Costs	10.7	12.6	+1.9	+18%	+15%				
Depreciation & Amortization	12.6	13.7	+1.1	+9%	+7%				
Others	38.1	42.5	+4.4	+12%	+9%				
SG&A Expenses Total	150.9 (29.4%)	171.0 (29.1%)	+20.1	+13%	+10%				
R&D Expenses	32.4 (6.3%)	41.3 (7.0%)	+8.9	+28%	+26%				
Operating Expenses Total	183.3 (35.7%)	212.4 (36.1%)	+29.1	+16%	+13%				

	JGAAP		IF	RS			
	FY16Q4 (Jan-Mar)	FY17 Q1 (Apr-Jun)	Q2 (Jul-Sep)	Q3 (Oct-Dec)	Q4 (Jan-Mar)		
Revenue	139.8	139.3	145.3	152.3	150.8		
Gross Profit	74.3 (53.2%)	<b>75.9</b> (54.5%)	<b>79.5</b> (54.7%)	83.2 (54.6%)	80.7 (53.5%)		
SG&A Expenses	<b>47.4</b> (34.0%)	40.2 (28.9%)	<b>41.2</b> (28.4%)	<b>43.8</b> (28.7%)	45.9 (30.4%)		
R&D Expenses	9.2 (6.6%)	8.5 (6.1%)	9.8 (6.7%)	10.7 (7.0%)	12.4 (8.2%)		
Other income and Expenses	-	1.2	0.2	0.6	- 0.4		
Operating Profit	17.7 (12.6%)	28.4 (20.4%)	28.7 (19.8%)	29.4 (19.3%)	22.0 (14.6%)		
Adjusted Operating Profit	-	<b>32.1</b> (23.0%)	32.8 (22.6%)	32.7 (21.5%)	27.4 (18.1%)		
Average USD	114 yen	111 yen	111 yen	113 yen	108 yen		
Exchange Rate EUR	121 yen	122 yen	130 yen	133 yen	133 yen		





## Foreign Exchange Sensitivity

(billion yen)

	USD	EUR	CNY
Revenue	1.6	0.8	2.0
Adjusted Operating Profit	0.0	0.5	1.0

#### <Reference> Impact of +/-10% fluctuation

	North	Latin	EMEA		Asia	
	America	America	EUR	Others	CNY	Others
Adjusted Operating Profit	-0.1	0.9	6.0	1.3	1.7	3.3

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## The Status of Convertible Bonds

Detail of the bonds (Issued in Dec. 2014)

Maturity	Aggregate principal amount (billion yen)	Coupon	Conversion price (yen)	Contingent conversion trigger price (yen)	Number of shares required to be issued for conversion
Dec, 2019	50.0	0.0%	3,868	5,028	12.9M shares
Dec, 2021	50.0	0.0%	3,868	5,028	12.9M shares
Total	100.0				25.9M shares

- ➤ Allocated treasury shares to the shares issued for conversion
  - Status of treasury shares (as of the end of Mar. 2018): Treasury stock cost per share: 3,896JPY, Number of treasury shares: 26.1M shares, % against total number of issued shares: 6.9%
- Status of conversion (as of Mar 31, 2018)

Bonds	Amount of shares issued for conversion (% against the total amount of bond)	Number of shares issued for conversion (% against total number of issued shares)
Convertible Bonds due Dec, 2019	6.47 BJPY (12.9%)	1.7M shares (0.44%)
Convertible Bonds due Dec, 2021	0.06 BJPY (0.1%)	0.02M shares (0.004%)

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#### **Terumo Corporation**

Corporate Communication (IR) Dept.

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Among the information that Terumo discloses, the forward-looking statements including financial projections are based upon our assumptions using information available to us at the time and are not intended to be guarantees of future events or performance. Accordingly, it should be noted that actual results may differ from those forecasts on projections due to various factors. Factors affecting to actual results include, but are not limited to, changes in economic conditions surrounding Terumo, fluctuations of foreign exchange rates, and state of competition.

The market share information in this presentation is partly derived from our own independent research.



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