# TERUMO CORPORATION

# Half Year Financial Result for FYE/Mar.2007

October 30, 2006





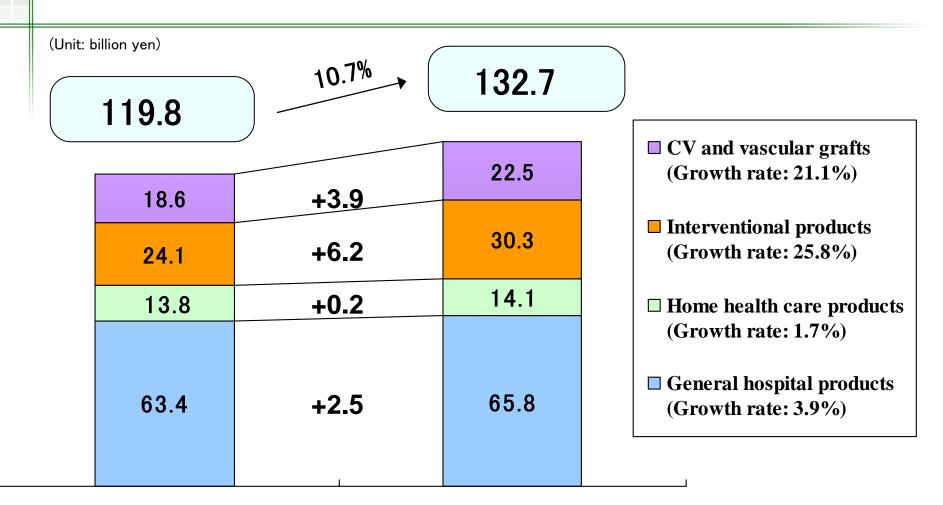
#### Sales and profits increased to a record 2-digit growth

(Unit: billion yen)

		Interim Mar. 06	Interim Mar. 07	Rate of change
	Net Sales	119.8	132.7	10.7%
	Gross Profit (%)	65.3 (54.5%)	73.3 (55.2%)	12.2%
S	SGA Expenses (%)	40.3 (33.6%)	44.6 (33.6%)	10.7%
(	Operating Income (%)	25.0 (20.9%)	28.6 (21.6%)	14.5%
	Ordinary Income (%)	25.3 (21.1%)	29.1 (21.9%)	14.8%
]	Interim net profit (%)	16.3 (13.6%)	18.4 (13.9%)	13.0%
		JS\$ 110 yen EUR 136 yen	v	en depreciation en depreciation

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## Net Sales (by product group)



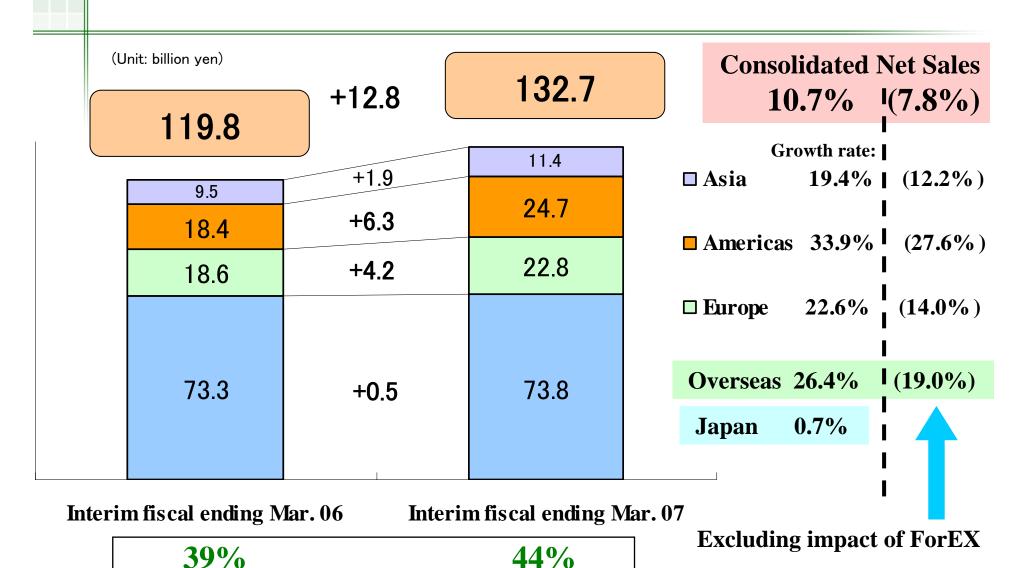
**Interim fiscal ending Mar. 2006** 

**Interim fiscal ending Mar. 2007** 

**Note: CV (cardiac & vascular products)** 



### **Net Sales (by Region)**



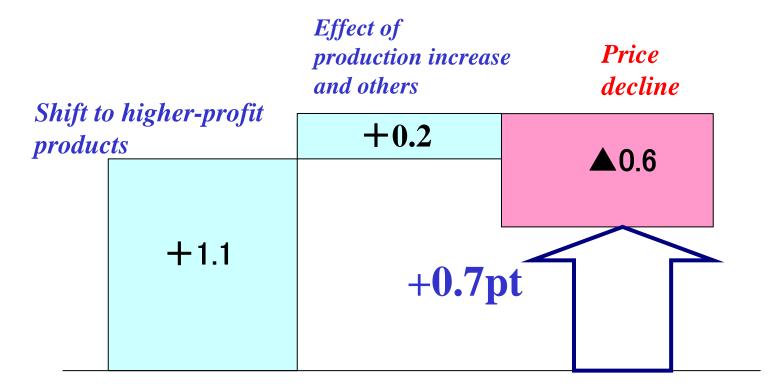
Overseas sales ratio of total net sales

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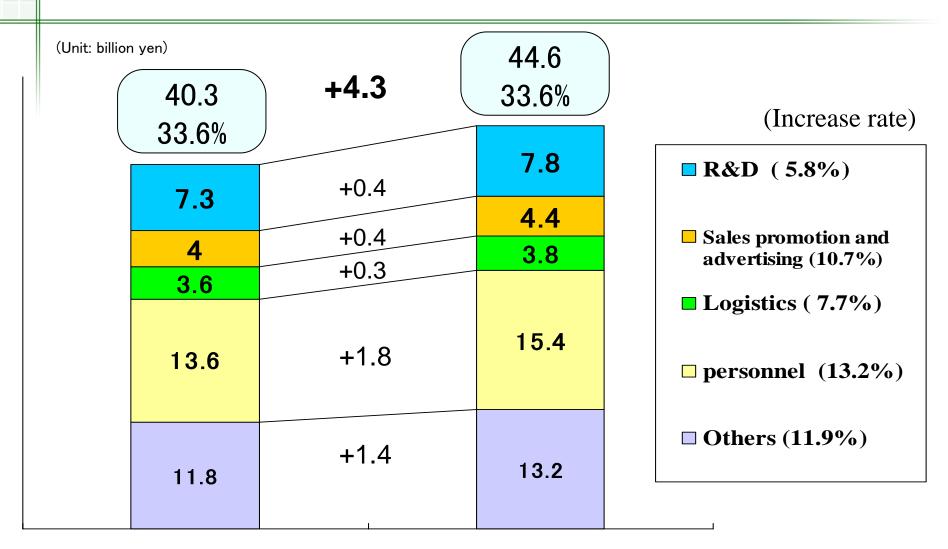


Positive factors compared to previous year: +1.3pt

Negative factors compared to previous year: ▲0.6pt



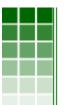
# **Details of SGA Expenses**



**Interim fiscal ending Mar. 2006** 

**Interim fiscal ending Mar. 2007** 





#### Forecast for the Full Fiscal Year Revised Upward

(Unit: billion yen)

Mar. 2007	Previously announced	Revised	Increase
Net Sales	267.0	273.0	+6.0
<b>Operating Income (%)</b>	54.7 (20.5%)	<b>57.5</b> (21.1%)	+2.8
Ordinary Income (%)	54.2 (20.3%)	<b>57.5</b> (21.1%)	+3.3
Net Income (%)	33.7 (12.6%)	<b>37.0</b> (13.6%)	+3.3
In-house exchange rate	US\$ 110 yen EUR 135 yen	US\$ 114 yen EUR 145 yen	

### About first half performance

- **◆**Increased international sales driven by the growth of cardiac and vascular products contributed to corporate growth
- **◆**Domestic performance affected by NHI price revisions but still recovering, thanks to measures taken to address market changes

**\*DPC** 

#### **<**Domestic market changes>

-Key acute care hospitals shift to DPC

(Diagnosis Procedure Combination)

- -Increase of specialist hospitals
- -Policies to promote home care for future development





The key is the strategy in view of about 500,000 beds at current and potential DPC hospitals

•DPC	Mar. 06 or before	144 hospitals	About 95,000 beds
	Apr. to Jul. 06	216 hospitals	About 90,000 beds
DPC total		360 hospitals	About 190,000 beds

Potential DPC hospitals	1,700 hospitals	About 300,000 beds
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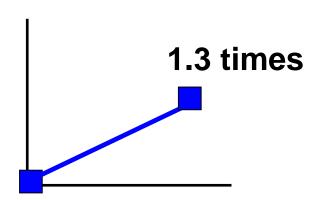


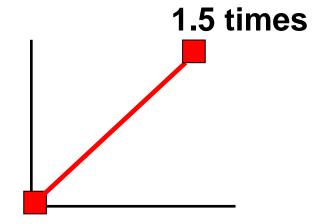
# Changes in hospitals after introducing DPC (1)

#### Standardization and streamlining of products

**General I.V. solution** (maintenance fluid )

General I.V. solution (Ringer's lactate)





<Terumo sales comparison> Relative ratio of sales during t his interim period when the sales in the same period of the previous year is set to "1" (in Japan)

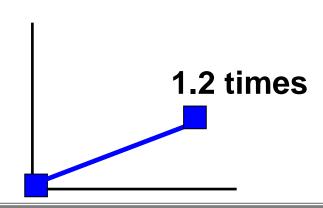


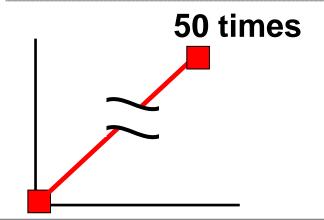
# Changes in hospitals after introducing DPC (2)

#### **Increase of risk management products**

**Risk management medical products** 

**Large-volume FULCALIQ** 





<Terumo sales comparison> Relative ratio of sales during this interim period when the sales in the same period of the previous year is set to "1" (in Japan)



### Addressing changes/future initiatives

- Increasing DPC hospitals and expanding business opportunities
- Take advantage of "safety improvement" and "higher efficiency of operations"
- Apply "DPC effects" to other acute care hospitals
- Increasing special hospitals
- Approach to specialist hospitals utilizing interventional and diabetes care products
- Expecting for home medical care extension
- Grasping the impact of guiding policies and development of new business

# **Topics**



#### **Excerpts from document published at TCT06**

	Nobori	Control group
Late Loss *)	0.15mm	0.32mm
Restenosis	0%	0%
<b>Stent thrombosis</b>	0%	0%

<sup>\*</sup> Optimum intima hypertrophy is said to be 0.10 to 0.20mm

#### **Remarks:**

- Better than the results of control group
- Stent thrombosis didn't occur
- •In terms of safety, effects of biodegradable polymer is expected



### "DuraHeart" LVAS

#### **Europe:**

•2Q, 2006 Clinical trial completed

•4Q, 2006 Scheduled to obtain CE mark

**-2007** Commercialization

#### **U.S.**:

2007 Application for clinical trial planned

#### ■ Japan:

•In preparation process for clinical trial

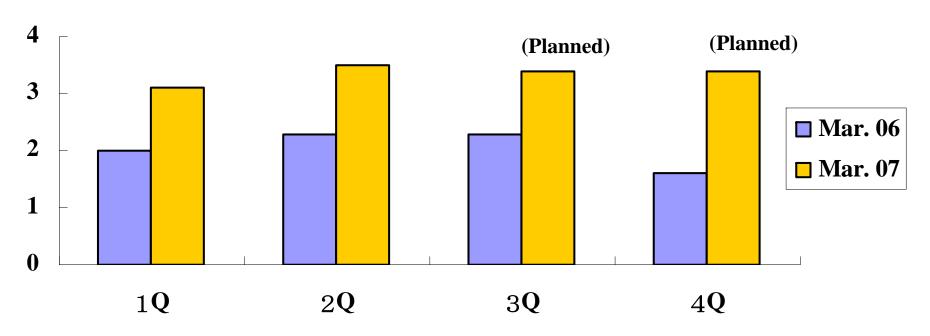


DuraHeart

#### Interventional business in the U.S.

#### Estimated annual sales: 13.5 billion yen

(billion yen)



### Cerebral aneurysm coil (MicroVention)

### Sales have been steady

•Interim period results (Global): 2.2 billion yen

(Annual plan: 5 billion yen)

•The coil market has enjoyed more than 15% yearly growth.



Platinum bare coil

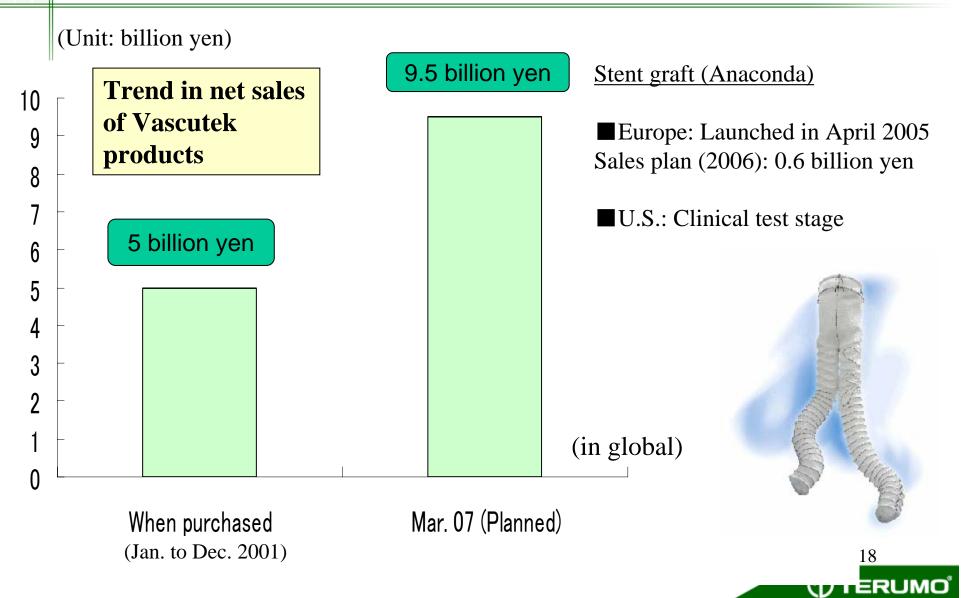
**Coated coil** 

High filling factor and cure rate are expected

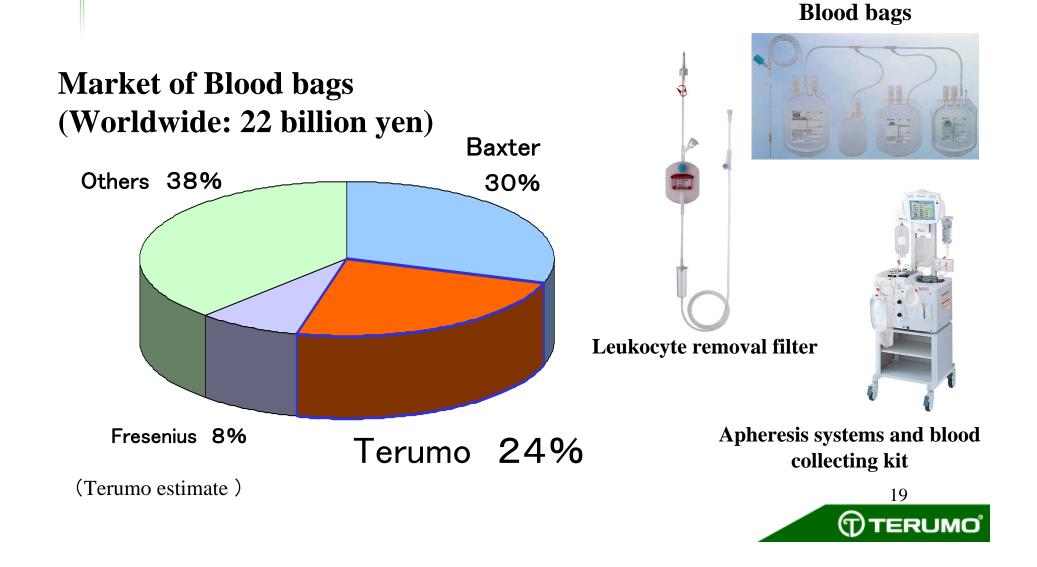
•Flexibility and high operability



# Sales of Vascutek products have steadily grown

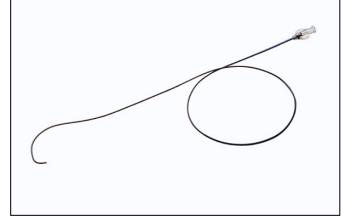


# Overview of Terumo's blood transfusion business



#### **About contrast medium**



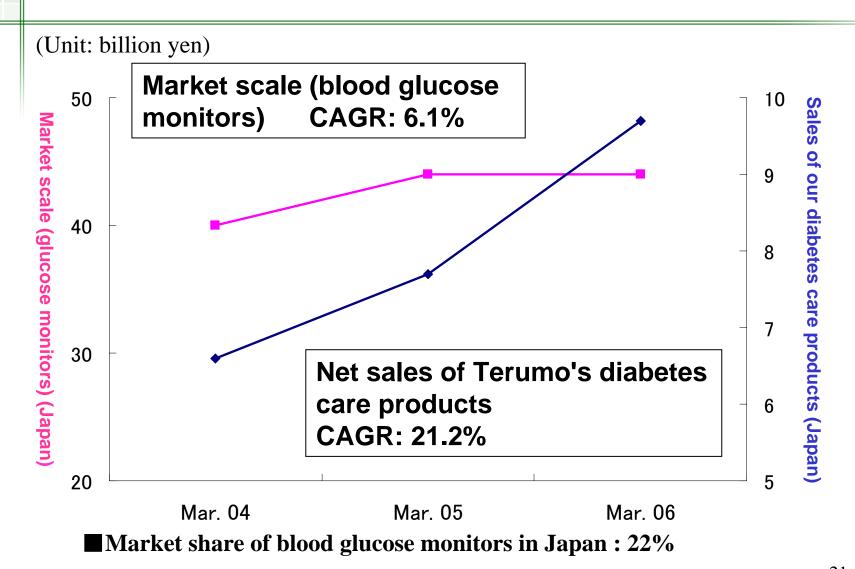


(Angiographic catheters)

Results during the interim period: 0.8 billion yen (Sales plan for 2006 in Japan: 1.6 billion yen)



#### Sales of diabetes care products still growing



■ Sales of NANOPASS (needle with least pain) fully-fledged



# Summary

- **♦**Sales and profits both achieved two-digit growth rates
- **◆**Domestic operation focusing on addressing the changes in the market
- **◆International sales steadily growing**
- **◆**New key product developments in progress

#### IR Contact

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