

Terumo Announces Change of Directors and Executive Officers

TOKYO, JAPAN – January 25, 2018 – Terumo Corporation (TSE: 4543) hereby announces that it has resolved a change of its Directors and Executive Officers as follows.

| Name | New Title | Current Title | | |
|-----------------|---|--|--|--|
| Toshiaki Takagi | Director and <u>Senior</u> Managing Executive Officer Chief Quality Officer (CQO) Quality Assurance Dept. Post-Market Surveillance and Vigilance Dept. Environmental Management Dept. Production Dept. Procurement Dept. Intellectual Property Dept. <u>Terumo Medical Pranex</u> | Director and Managing Executive Officer Chief Quality Officer (CQO) Quality Assurance Dept. Post-Market Surveillance and Vigilance Dept. Environmental Management Dept. Production Dept. Procurement Dept. | | |
| Hideo Arase | Director and <u>Corporate Advisor</u> | Director and Senior Executive Officer Regional Representative, India and Asia Pacific Managing Director, Terumo Asia Holdings Pte., Ltd. | | |

1. Change of Directors (As of April 1, 2018)

2. Change of Executive Officers (As of April 1, 2018)

| Name | New Title | Current Title |
|--------------------|--|---|
| Kazuaki Kitabatake | Managing Executive Officer Investor Relations, CSR, Corporate Communication Dept. Design Planning Dept. General Affairs Dept. International Business Dept. India and Asia Pacific Region | Managing Executive Officer Investor Relations, Corporate Communication Dept. International Business Dept. General Affairs Dept. Design Planning Dept. Global Talent Management CSR |

| | Managing Executive Officer | Senior Executive Officer | | |
|-----------------|---|---|--|--|
| Hikaru Samejima | President, Cardiac and Vascular Company | President, Cardiac and Vascular Company | | |
| | Division President, Interventional Systems Division, Cardiac and Vascular Company | Division President, Interventional Systems Division, Cardiac and Vascular Company | | |
| | Senior Executive Officer | | | |
| | Chief Human Resources Officer | | | |
| | (CHRO) | Executive Officer | | |
| Kyo Nishikawa | Human Resources Dept.Human Resources DevelopmentDept. | Regional Representative, Eastern Europe, Russia, Middle East and Africa | | |
| | Regional Representative, Eastern Europe, Russia, Middle East and Africa | Managing Director and BOD Chairman, Terumo Europe N.V. | | |
| | Managing Director and BOD Chairman, Terumo Europe N.V. | | | |
| Juichi Takeuchi | Senior Executive Officer | Executive Officer | | |
| | President and CEO, Terumo Americas Holding, Inc. | President and CEO, Terumo Americas Holding, Inc. | | |
| | Regional Representative, Latin America | Regional Representative, Latin America | | |
| | General Hospital Company (North America) | General Hospital Company (North | | |
| | | America) | | |
| Toshihiko Osada | <u>Senior</u> Executive Officer General Manager, Strategic | Executive Officer General Manager, Strategic | | |
| | Planning Dept. | Planning Dept. | | |
| | Executive Officer | | | |
| Probir Das | Regional Representative, India and Asia Pacific | Executive Officer | | |
| | <u>Asia Pacific</u> <u>Managing Director, Terumo Asia</u> | Managing Director, Terumo India | | |
| | Holdings Pte., Ltd. | Private Limited | | |
| | Managing Director, Terumo India Private Limited | | | |
| Tomoko Manabe | Executive Officer | General Manager, Terumo Medical | | |
| | General Manager, Terumo Medical | Pranex | | |
| | Pranex (Human Resources Development | Deputy General Manager, Human | | |
| | Dept.) | Resources Development Dept. | | |

| Norimasa Kunimoto | Executive Officer | | General | Manager, | Secretarial |
|-------------------|-------------------|----------|-------------|----------|-------------|
| | General Office | Manager, | Secretarial | | Secretaria |

3. Change of Executive Officers (As of July 1, 2018)

| Name | New Title | Title (as of April 1, 2018) |
|-------------------|--|--|
| Kyo Nishikawa | Senior Executive Officer Chief Human Resources Officer (CHRO) Human Resources Dept. Human Resources Development Dept. | Senior Executive Officer Chief Human Resources Officer (CHRO) Human Resources Dept. Human Resources Development Dept. Regional Representative, Eastern Europe, Russia, Middle East and Africa Managing Director and BOD Chairman, Terumo Europe N.V. |
| Norimasa Kunimoto | Executive Officer <u>Regional Representative, Eastern</u> <u>Europe, Russia, Middle East and</u> <u>Africa</u> <u>Managing Director and BOD</u> <u>Chairman, Terumo Europe N.V.</u> | Executive Officer General Manager, Secretarial Office |

About Terumo Corporation

Tokyo-based Terumo Corporation is one of the world's leading medical device manufacturers with over \$5 billion in sales and operations in more than 160 nations. Founded in 1921, the company develops, manufactures and distributes world-class medical devices including products for use in cardiothoracic surgery, interventional procedures and transfusion medicine; the company also manufactures a broad array of syringe and hypodermic needle products for hospital and physician office use. Terumo contributes to society by providing valued products and services to the health care market and by responding to the needs of health care providers and the people they serve. Terumo Corporation's shares are listed on the first section of the Tokyo Stock Exchange (No. 4543, Reuters symbol <4543.T>, or Bloomberg 4543: JP) and is a component of the Nikkei 225, Japan's leading stock index.