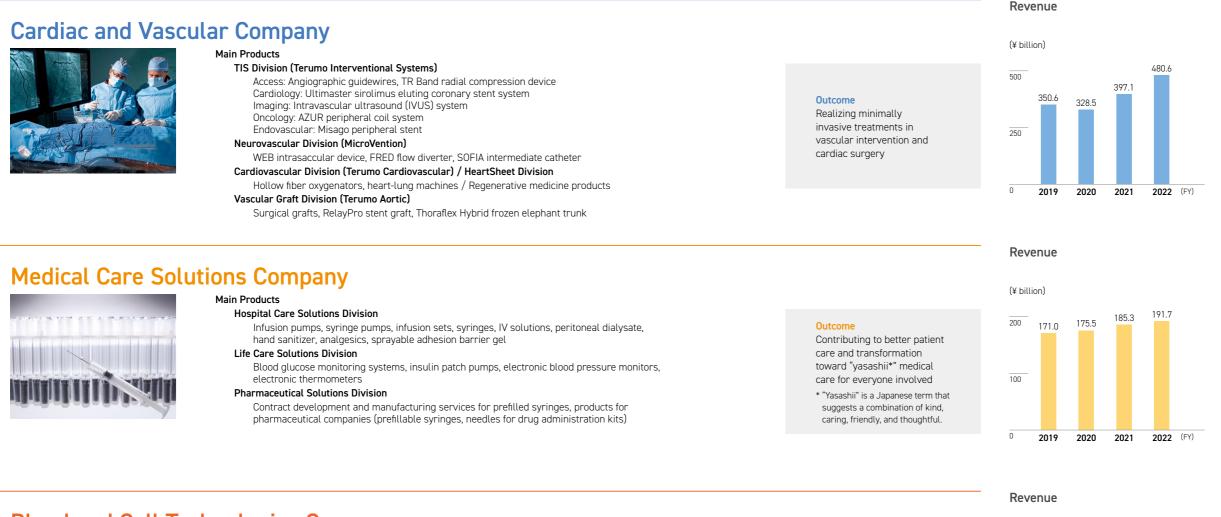
Terumo delivers solutions offering real value to medical settings

through three companies

In line with Terumo's Group mission of "Contributing to Society through Healthcare," we operate globally through three in-house companies and eight divisions. Besides working to enhance treatment outcomes and striving to reduce the mental and physical burden on patients, we also deliver products and solutions that help to solve a wide range of issues in medical settings.



Blood and Cell Technologies Company



Main Products

Blood bags, Trima Accel Automated Blood Collection System, Reveos Automated Blood Processing System, Mirasol Pathogen Reduction Technology System, Spectra Optia Apheresis System, Quantum Flex Cell Expansion System, Rika Plasma Donation System

Outcome

Sustaining blood transfusions worldwide, contributing to the advancement of blood and cell treatments

Revenue by Company/Percentage of Revenue (Fiscal 2022)

Blood and Cell Technologies Company ¥147.6 billion 18%

Medical Care Solutions Company ¥191.7 billion 23%

20

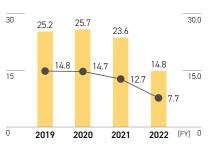


Adjusted Operating Profit/ Adjusted Operating Margin



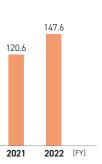
Adjusted Operating Profit/ Adjusted Operating Margin

Adjusted operating profit - Adjusted operating margin (¥ billion) (%)



Adjusted Operating Profit/ Adjusted Operating Margin





(¥ billion)

1072

2019

109 5

2020

150

75