Company name: TERUMO CORPORATION

Representative: Yutaro Shintaku, President and CEO

Code No.: 4543 TSE Section 1

Notice regarding the appointment of Independent Committee Members for the "Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures)"

TERUMO CORPORATION (hereinafter the Company), in accordance with the resolution adopted at the 99<sup>th</sup> Annual General Meeting of Shareholders held on June 24, 2014, renewed the Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures) (herein referred to as the Plan), and has established an Independent Committee. At the close of the 101<sup>st</sup> Annual General Meeting of Shareholders today, the term of office of five members of the Independent Committee has expired. Accordingly, the Company provides notice that in a meeting of the Board of Directors held today, it was decided to re-appoint five persons (listed separately) as members of the Independent Committee. The term of office of each member is until the close of the 102<sup>nd</sup> Annual General Meeting of Shareholders due to be held in June 2017.

Please refer to the following materials (on our website) for details of the Measures.

\* Press Release dated May 8, 2014: Notice Concerning the Renewal of a Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures)

http://www.terumo.com/about/pressrelease/policy for acquisitions.html

This English translation has been prepared for the general reference purposes. The Company is not responsible for any consequence resulting from the use of the English translation in place of the original Japanese text. In any legal matter, readers should refer to and rely upon the original Japanese text of the press release dated as of June 24, 2016.

## (Attachment)

## Names and Profiles of Members of the Independent Committee

# Ms. Mari Matsunaga

[Biography]	
April 1977	Joined Japan Recruit Center Co., Ltd. (present Recruit Holdings Co., Ltd.)
July 1986	Editor in chief of Shushoku Journal published by Recruit Holdings Co., Ltd.
July 1988	Editor in chief of Travaille published by Recruit Holdings Co., Ltd.
July 1997	Joined NTT DoCoMo, Inc., Head of Planning Office for Gateway
•	Business Dept.
April 2000	Representative, Mari Matsunaga Office, Inc. (present)
June 2002	Independent Director, BANDAI Co., Ltd.
June 2006	Independent Director, BRAINS Network Co., Ltd. (present)
June 2012	Independent Director, MS&AD Insurance Group Holdings, Inc. (present)
	Independent Director of the Company (present)
June 2014	Independent Director, ROHTO Pharmaceutical Co., Ltd. (present)

<sup>\*</sup> Ms. Mari Matsunaga is an independent director as stipulated in Article 2.15 of the Companies Act. She does not have any special interests in the Company.

### Mr. Ikuo Mori

Joined Fuji Heavy Industries Ltd.
Corporate Vice President, Chief General Manager of Europe Region and Chief General Manager of Asia Pacific Region, Subaru Sales & Marketing Division, Fuji Heavy Industries Ltd.
Corporate Senior Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
Corporate Executive Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
President and Chief Executive Officer, Representative Director of the Board
Chairman and Chief Executive Officer, Representative Director of the Board
Senior Corporate Advisor Advisor, Fuji Heavy Industries Ltd. Independent Director of the Company (present)

<sup>\*</sup> Mr. Ikuo Mori is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

## Mr. Ryuzo Ueda

[Biography]	
April 1969	Clinical Fellow, Nagoya University School of Medicine
September 1976	Visiting Research Fellow, Memorial Sloan Kettering Cancer Center, New York
September 1980	Senior Research Staff, Laboratory of Chemotherapy, Aichi Cancer Center Research Institute
April 1988	Chief, Laboratory of Chemotherapy, Aichi Cancer Center Research Institute
September 1995	Professor, Second Department of Internal Medicine, Nagoya City University Medical School
April 2003	President, Nagoya City University Hospital

April 2008 Director-General, Nagoya City Hospital Bureau Professor Emeritus, Nagoya City University (present) April 2010 Senior Advisor to the Board, Nagoya City University Adjunct Professor, Nagoya City University Graduate School of **Medical Sciences** Professor, Tumor Immunology, Aichi Medical University School of April 2012 Medicine (present) January 2013 Councilor, Aichi Medical University Independent Director of the Company (present) June 2015 May 2016 Visiting Professor, Nagoya City University (present)

\* Mr. Ryuzo Ueda is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

## Mr. Toshihiko Matsumiya

[Biography]

April 1971 Joined Pioneer Corporation July 1972 Joined Ryutsu Giken K.K.

October 1979 Joined Deloitte Haskins & Sells (present Deloitte Touche Tohmatsu

LLC)

March 1983 Registered as Certified Public Accountant
November 1987 Toronto, Canada Office, Deloitte Haskins & Sells

July 1991 Partner at Deloitte Haskins & Sells (present Deloitte Touche

Tohmatsu LLC)

October 2011 Representative, Toshihiko Matsumiya Accounting Office
June 2012 Outside Corporate Auditor, Daiichi Jitsugyo Co., Ltd. (present)

Audit and Supervisory Board Member (External) of the Company

December 2012 External Corporate Auditor, Mitsubishi Research Institute, Inc.

(present)

June 2015 Independent Director (Audit/Supervisory Committee Member) of the

Company (present)

#### Mr. Masatake Yone

[Biography]

April 1981 Admitted to the bar in Japan

1985 Worked at Sullivan & Cromwell, LLP, New York
 1986 Worked at Freshfields, Bruckhaus Deringer London

March 1987 Admitted to the bar in the State of New York

July 1987 Joined Mori Sogo Law Firm (present Mori Hamada & Matsumoto

Law Firm)

January 1989 Partner in Mori Sogo Law Firm (present)

April 2000 Lecturer in the Graduate School of International Corporate Strategy,

Hitotsubashi University

June 2007 External Corporate Auditor, THK Co., Ltd. (present)

March 2008 Independent Director, GCA Savvian Group Corporation (present

GCA Savvian Corporation) (present)

April 2011 Vice President of Daini Tokyo Bar Association

June 2011 External Corporate Auditor, NAMCO BANDAI Games Inc. (present

BANDAI NAMCO Entertainment Inc.) (present)

June 2013 Audit and Supervisory Board Member (External) of the Company
June 2015 Independent Director (Audit/Supervisory Committee Member) of the

Company (present)

<sup>\*</sup> Mr. Toshihiko Matsumiya is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

<sup>\*</sup> Mr. Masatake Yone is an independent director as stipulated in Article 2.15 of the

Companies Act. He does not have any special interests in the Company.