

June 24, 2015

Company name: TERUMO CORPORATION  
Representative: Yutaro Shintaku, President  
Code No.: 4543 TSE Section 1  
Inquiries: Atsuo Omagari, General Manager,  
Corporate Communication / IR Dept.

**Notice regarding the appointment of Independent Committee Members for the  
“Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures)”**

TERUMO CORPORATION (hereinafter the Company), in accordance with the resolution adopted at the 99th Annual General Meeting of Shareholders held on June 24, 2014, renewed the Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures) (herein referred to as the Plan), and has established an Independent Committee. At the close of the 100th Annual General Meeting of Shareholders today, the term of office of five members of the Independent Committee has expired. Accordingly, the Company provides notice that in a meeting of the Board of Directors held today, it was decided to re-appoint four persons and newly-appoint one person (listed separately) as members of the Independent Committee. The term of office of each member is until the close of the 101st Annual General Meeting of Shareholders due to be held in June 2016.

Please refer to the following materials (on our website) for details of the Plan.

\* Press Release dated May 8, 2014: Notice Concerning the Renewal of a Policy for Large-scale Acquisitions of Terumo Shares (Takeover Defense Measures)

[http://www.terumo.com/about/pressrelease/policy\\_for\\_acquisitions.html](http://www.terumo.com/about/pressrelease/policy_for_acquisitions.html)

This English translation has been prepared for the general reference purposes. The Company is not responsible for any consequence resulting from the use of the English translation in place of the original Japanese text. In any legal matter, readers should refer to and rely upon the original Japanese text of the press release dated as of June 24, 2015.

(Attachment)

### **Names and Profiles of Members of the Independent Committee**

#### **Ms. Mari Matsunaga**

[Biography]

April 1977	Joined Japan Recruit Center Co., Ltd. (present Recruit Holdings Co., Ltd.)
July 1986	Editor in chief of Shushoku Journal published by Recruit Holdings Co., Ltd.
July 1988	Editor in chief of Travaille published by Recruit Holdings Co., Ltd.
July 1997	Joined NTT DoCoMo, Inc., Head of Planning Office for Gateway Business Dept.
April 2000	Representative, Mari Matsunaga Office, Inc. (present)
June 2002	Independent Director, BANDAI Co., Ltd.
June 2006	Independent Director, BRAINS Network Co., Ltd. (present)
June 2012	Independent Director, MS&AD Insurance Group Holdings, Inc. (present)
	Independent Director of the Company (present)
June 2014	Independent Director, ROHTO Pharmaceutical Co., Ltd. (present)

\* Ms. Mari Matsunaga is an independent director as stipulated in Article 2.15 of the Companies Act. She does not have any special interests in the Company.

#### **Mr. Ikuo Mori**

[Biography]

April 1970	Joined Fuji Heavy Industries Ltd.
June 2002	Corporate Vice President, Chief General Manager of Europe Region and Chief General Manager of Asia Pacific Region, Subaru Sales & Marketing Division, Fuji Heavy Industries Ltd.
April 2005	Corporate Senior Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
June 2006	Corporate Executive Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
June 2006	President and Chief Executive Officer, Representative Director of the Board
June 2011	Chairman and Chief Executive Officer, Representative Director of the Board
June 2012	Senior Corporate Advisor
June 2014	Advisor, Fuji Heavy Industries Ltd.
	Independent Director of the Company (present)

\* Mr. Ikuo Mori is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

**Mr. Toshihiko Matsumiya**

[Biography]

April 1971	Joined Pioneer Corporation
July 1972	Joined Ryutsu Giken K.K.
October 1979	Joined Deloitte Haskins & Sells (present Deloitte Touche Tohmatsu LLC)
March 1983	Registered as Certified Public Accountant
November 1987	Toronto, Canada Office, Deloitte Haskins & Sells
July 1991	Partner at Deloitte Haskins & Sells (present Deloitte Touche Tohmatsu LLC)
October 2011	Representative, Toshihiko Matsumiya Accounting Office
June 2012	Outside Corporate Auditor, Daiichi Jitsugyo Co., Ltd. (present) Audit and Supervisory Board Member (External) of the Company
December 2012	External Corporate Auditor, Mitsubishi Research Institute, Inc. (present)
June 2015	Independent Director (Audit/Supervisory Committee Member) of the Company (present)

\* Mr. Toshihiko Matsumiya is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

**Mr. Masatake Yone**

[Biography]

April 1981	Admitted to the bar in Japan
1985	Worked at Sullivan & Cromwell, LLP, New York
1986	Worked at Freshfields, Bruckhaus Deringer London
March 1987	Admitted to the bar in the State of New York
July 1987	Joined Mori Sogo Law Firm (present Mori Hamada & Matsumoto Law Firm)
January 1989	Partner in Mori Sogo Law Firm (present)
April 2000	Lecturer in the Graduate School of International Corporate Strategy, Hitotsubashi University
June 2007	External Corporate Auditor, THK Co., Ltd. (present)
March 2008	Independent Director, GCA Savvian Group Corporation (present GCA Savvian Corporation) (present)
April 2011	Vice President of Daini Tokyo Bar Association
June 2011	External Corporate Auditor, NAMCO BANDAI Games Inc. (present BANDAI NAMCO Entertainment Inc.) (present)
June 2013	Audit and Supervisory Board Member (External) of the Company
June 2015	Independent Director (Audit/Supervisory Committee Member) of the Company (present)

\* Mr. Masatake Yone is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.

**Mr. Ryuzo Ueda**

[Biography]

April 1969	Clinical Fellow, Nagoya University School of Medicine
September 1976	Visiting Research Fellow, Memorial Sloan Kettering Cancer Center, New York
September 1980	Senior Research Staff, Laboratory of Chemotherapy, Aichi Cancer Center Research Institute
April 1988	Chief, Laboratory of Chemotherapy, Aichi Cancer Center Research Institute
September 1995	Professor, Second Department of Internal Medicine, Nagoya City University Medical School
April 2003	President, Nagoya City University Hospital
April 2008	Director-General, Nagoya City Hospital Bureau
April 2010	Professor Emeritus and Senior Advisor to the Board, Nagoya City University (present) Adjunct Professor, Nagoya City University Graduate School of Medical Sciences
April 2012	Professor, Tumor Immunology, Aichi Medical University School of Medicine (present)
January 2013	Councilor, Aichi Medical University (present)
June 2015	Independent Director of the Company (present)

\* Mr. Ryuzo Ueda is an independent director as stipulated in Article 2.15 of the Companies Act. He does not have any special interests in the Company.